



Town Council
Tuesday, August 24, 2021
Public Meeting Room / Eagle Town Hall
200 Broadway Eagle, CO

*This agenda and the meetings can be viewed at www.Townofeagle.org.
Times listed are approximate and are subject to change.*

MEETING ACCESS INFORMATION AND PUBLIC PARTICIPATION

1. This will be an in-person meeting with access for the public to attend via the Zoom link below.

[ACCESS THE ONLINE MEETING HERE](#)

Please note: All participants are automatically muted. In order to be called upon and unmuted, you will need to use the "raise hand."

When it's your turn to speak, the moderator will unmute your line and you will have three (3) minutes for public comment.

PUBLIC COMMENTS: If you are unable to attend, public comments regarding any items on this agenda can be submitted to Jenny Rakow, Town Clerk, and will be included as part of the record.

For technical difficulties please email bill.shrum@townofeagle.org and we will do our best to assist you.

CALL TO ORDER - 6:00 PM

ROLL CALL - 6:05 PM

ADOPTION OF AGENDA - 6:05 PM *Opportunity for amendment or deletions to the agenda.*

PUBLIC COMMENT - 6:05 PM *Citizens are invited to comment on any item, not on the Agenda subject to a public hearing. Please limit your comments to three (3) minutes per person per topic unless arrangements have been made for a presentation with the Town Clerk. Those who are speaking are requested to state their name and address for the record.*

CONSENT AGENDA - 6:15 PM *Consent agenda items are routine Town business, items that have received clear direction previously from the council, final land-use file documents after the public hearing has been closed, or which do not require council deliberation.*

1. Minutes- August 10, 2021

STAFF REPORTS - 6:20 PM *The Town Manager and department staff prepare and provide internal updates to the council.*

1. Town Manager Update

BUSINESS ITEMS - 6:30 PM *Items and / or Public Hearings are listed under Business may be old or new and may require review or action by the council.*

1. Resolution 60, Series 2021, "A Resolution of the Town Council of the Town of Eagle, Colorado, approving an Election of the Town of Eagle Downtown Development Authority to be Held November 2, 2021 to Authorize Debt."
2. Resolution 61, Series 2021, "A Resolution of the Town Council of the Town of Eagle, Colorado Approving a Professional Services Agreement with the University of Colorado Boulder for an Outdoor Recreation Economy District Research and Strategy Study."

COUNCIL DISCUSSION AND FUTURE AGENDA ITEMS - 6:45 PM

1. Future Agenda Items
2. Council Committee Updates
3. Climate Action Collaborative Statement of Mutual Support
4. Adam Palmer Sustainability Fund Discussion

ADJOURN - 7:15 PM

I hereby certify that the above Notice of Meeting was posted by me in the designated location at least 24 hours prior to said meeting.



Jenny Rakow, CMC
Town Clerk

PUBLIC WIFI - TOEG – townofeagle2019



MEETING MINUTES
Town Council
Tuesday, August 10, 2021
Public Meeting Room / Eagle Town Hall
200 Broadway Eagle, CO

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Times listed are approximate and are subject to change.*

MEETING ACCESS INFORMATION AND PUBLIC PARTICIPATION

1. This was an in-person meeting with access for the public to attend via Zoom.

CALL TO ORDER - 6:00 PM

Mayor Scott Turnipseed called the meeting to order at 6:00 p.m.

ROLL CALL

COUNCILMEMBERS PRESENT

Mikel Kerst, Scott Turnipseed, Ellen Bodenhemier,
David Gaboury, Janet Bartnik, Geoffrey Grimmer

COUNCILMEMBERS ABSENT

STAFF PRESENT

Brandy Reitter, Town Manager
Matt Mire, Town Attorney
Jenny Rakow, Town Clerk
Kelly Huitt, Finance Director/Treasurer
Chad Phillips, Comm Dev Director/Town Planner
Tom Gosiorowski, Public Works Director
Joey Staufer, Police Chief
Dennis Wike, Town Engineer

ADOPTION OF AGENDA

There were no changes to the agenda.

MOTION: Councilmember Janet Bartnik motioned to approve the agenda. The motion was seconded and passed with a vote of 6 in favor (Kerst, Turnipseed, Bodenhemier, Gaboury, Bartnik, and Grimmer) and 0 opposed.

PUBLIC COMMENT

There was no public comment.

CONSENT AGENDA

MOTION: Councilmember David Gaboury motioned to approve the consent agenda. The motion was seconded and passed with a vote of 6 in favor (Kerst, Turnipseed, Bodenhemier, Gaboury, Bartnik, and Grimmer) and 0 opposed.

1. Minutes - July 27, 2021

2. Bill Pay - July 2021

3. Resolution No. 58, Series 2021 "A Resolution Approving an Intergovernmental Agreement Between the Eagle County Clerk and Recorder and Town of Eagle Concerning the Tuesday, November 2, 2021, Coordinated Election"
4. Resolution No. 59, Series 2021, "A Resolution of the Town Council of the Town of Eagle, Colorado Declaring a Vacancy on the Town Council as of July 28, 2021, And Establishing the Procedures for Filling Such Vacancy by Election at the November 2, 2021, Regular Town Election"

STAFF REPORTS

1. Town Manager Update
Brandy requested feedback items on the Town Council Requests list in the packet. The plastic bag discussion will be removed and brought back into the discussion for sustainability approaches.
2. Department Update
Council comments: requested clarification on real estate transfer assessment, requested that staff take steps with CDOT to fix the curb damaged in the roundabout, and discussed options for flexibility in using the increase in sales tax revenues with a budget adjustment.
3. Second-Quarter Sales Tax

BUSINESS ITEMS

1. Ordinance No. 8, Series 2021, "An Ordinance of the Town of Eagle, Colorado Establishing Regulations for Wireless Communication Facilities."
Mayor Scott Turnipseed opened this item.

Chad Phillips presented this item and attorney Ken Fellman was present.

MOTION: Councilmember Janet Bartnik motioned to approve Ordinance No. 8, Series 2021, "An Ordinance of the Town of Eagle, Colorado Establishing Regulations for Wireless Communication Facilities.". The motion was seconded and passed with a vote of 6 in favor (Kerst, Turnipseed, Bodenhemier, Gaboury, Bartnik, and Grimmer) and 0 opposed.

2. Ordinance No. 11, Series 2021, "An Ordinance of the Town Council of the Town of Eagle, Colorado Amending Section 4.04.100 of the Eagle Municipal Code to Streamline Retail Marijuana Business Zoning Regulations, Section 5.15.150 to Permit Administrative Approvals of Medical Marijuana Business License Renewal Applications and Creating a New Chapter 5.17 to Address the Licensing and Regulation of Retail Marijuana Businesses"

MOTION: Councilmember Janet Bartnik motioned to approve Ordinance No. 11, Series 2021, "An Ordinance of the Town Council of the Town of Eagle, Colorado Amending Section 4.04.100 of the Eagle Municipal Code to Streamline Retail Marijuana Business Zoning Regulations, Section 5.15.150 to Permit Administrative Approvals of Medical Marijuana Business License Renewal Applications and Creating a New Chapter 5.17 to Address the Licensing and Regulation of Retail Marijuana Businesses". The motion was seconded and passed with a vote of 6 in favor (Kerst, Turnipseed, Bodenhemier, Gaboury, Bartnik, and Grimmer) and 0 opposed.

COUNCIL DISCUSSION AND FUTURE AGENDA ITEMS

1. Future Agenda Items
Councilmember Geoff Grimmer – would like to move forward on the vision for the Palmer Fund and asked staff to complete and provide strategies at the next council meeting.

Council comments: upcoming work session schedule and including OSRAC on the e-bike discussion.

Mayor Scott Turnipseed would like to expand on Eagle County’s affordable housing fund. Brandy will work on policies and strategies for the town.

2. Council Committee Update

Councilmember Ellen Bodenhemier updated on the OSRAC master plan and grant opportunities.

ADJOURN

MOTION: Councilmember Mikel Kerst motioned to adjourn. The motion was seconded and passed with a vote of 6 in favor (Kerst, Turnipseed, Bodenhemier, Gaboury, Bartnik and Grimmer) and 0 opposed.

Approved:

Date:

Scott Turnipseed, Mayor

Jenny Rakow, CMC Town Clerk



To: Mayor and Town Council
From: Brandy Reitter, Town Manager
Date: August 24, 2021
Re: Town Manager Report

Administration & Organization

Staff continues to work on follow-up from the Town Council meetings. Included is a list of policy items that staff is tracking in September:

- Wastewater Rate and Tap Fee Study Presentation
- East Eagle Sub-Area plan
- ADU code change proposal
- Regional Transportation Authority MOU

2022 Budget Development Schedule:

- September 9, 2021 – Town Council Budget Work Session
- September 23, 2021 – Town Council Budget Work Session
- October 12, 2021 – Official presentation of the 2022 Budget
- November 9, 16, 30, 2021 – Public Hearings on the 2022 Budget
- December 14, 2021 – Adoption of the 2022 Budget

To help the Town Council keep track of upcoming work sessions, provided below is a table of topics to be discussed over the next 6 months. Since it takes planning to successfully execute a work session, preparing in advance is helpful. Staff will keep this table in this report going forward and make changes as needed. The topics are subject to change:

Date	Topic
September 7, 2021	Joint Work Session with P&Z - EESAP
October 5, 2021	E-Bike policy discussion
November 2, 2021	Parking Fee in Lieu
December 7, 2021	Affordable Housing Strategies
January 4, 2022	Sustainability Building Codes Discussion
February 1, 2022	TBD

COVID-19 cases appear to be on the rise again. While some communities in Eagle County are discussing reinstating restrictions, the Town of Eagle is aligning operational changes with public health orders. Currently, Eagle County hasn't made changes to their position on the virus. When they do, the Town will adjust and let the Town Council know.

As of this report date, there are 16 people who have picked up petitions. Provided below is a status of the petition list:

- Jamie Woodworth Foral – 2-year term, petition approved
- Geoff Grimmer – 4-year term, petition approved
- Janet Bartnik – 2-year term, petition approved
- Fred Searles – 4-year term, outstanding petition
- Stefan Brenner – 4-year term, outstanding petition
- Nicholas Sunday – 2-year term, petition approved
- Weston Arbogast – 2-year term, petition approved
- Tom Allender – 2-year term, outstanding petition
- Sarah Parrish – 2-year term, outstanding petition
- Shawn Bruckman – 2-year term, outstanding petition
- Judson Haims – picked up 2- and 4-year term, outstanding petition
- Kevin Brubeck – 2-year term, outstanding petition
- Tony Powell – 2-year term, outstanding petition

Economic Development & Planning

Broadband/ THOR

- Lightworks Fiber is nearing completion of the Eagle County circuit installation. The target date for lit service to Eagle County is September 1.
- Town staff has met with Pathfinder Internet about providing service to a fixed wireless internet connection near the Public Works facility. We hope to provide service to Pathfinder as soon as the telecom shelter is installed.
- NWCCOG is working to find a resilient and segregated path to connect Vail and Eagle to a different route of the ring to accommodate service failures that may occur between Frisco and Denver.

Grand Avenue Corridor Study

- The next large staff/project team meeting is scheduled for August 24.
- The Town Council wanted to know how the 2nd Street closure fits into existing planning efforts, and it will be addressed in the Grand Avenue corridor and will be presented during the process.

Economic Development

- Town staff and EVC members met with the CU Outdoor Recreation Study team on August 18. A timeline for the project was reaffirmed, and the Economic Vitality Committee will be a part of the process. A final report for phase 1 is expected to be complete December 2021/January 2022.
- Several local businesses are coordinating with the Town to apply for a DOLA Main Street "Open for Business" grant. The first deadline for the application is August 23, and a decision should be available within 3-4 weeks.

Marketing and Events

- The MEAC committee has launched the Community Funding and MEAC Event Funding Applications. Links to the applications can be found [HERE](#).
- The Town has selected consultants to help gather stock video/photography for the Town to use in all materials
- The Town selected a firm which originated in Eagle and has grown to serve clients nationwide to develop a media purchasing and online presence strategy. This process will improve eagleoutside.com content in the coming months and develop a report to implement with the 2022 budget.

Town Communication and Engagement

- Town staff is working with Community Builders to improve the first draft of the Community Survey print report. A final print publication of the community survey will be delayed until these revisions can be made.

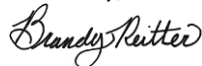
Sustainability

- Town staff is assembling a draft 2022 Sustainability budget to support the recent Council resolution of achieving net zero carbon emissions for Town operations by 2028.
- MT2030 will have additional resources and best practice suggestions available for members in October.

Outreach & Meetings – Updates on participation in community outreach opportunities, regional/community meetings, and project-specific meetings.

- August 24 – Grand Avenue Corridor Plan team meeting
- August 25 – Managers Taskforce meeting
- August 25 – Eagle County Community Wildlife Roundtable
- August 25 – Comcast project check-in
- August 30 – Climate Action Collaborative stakeholder meeting
- September 7 – Council P&Z joint work session
- September 8 – Manager Task Force meeting
- September 9 – Climate Action Collaborative local government meeting
- September 9 – Budget work session

Sincerely,



Brandy Reitter
Town Manager
Town of Eagle, CO

Town Council Requests – Once items are completed; they are deleted from the list Items in Red are new requests.		
Request Date	Request	Status
N/A	Agenda Item: E-bike policies	October 2021
3/9/2021	Bring back land donation proposal	Not Scheduled
3/9/2021	EQR Ordinance	Not Scheduled
5/11/2021	Reach out to Eagle Ranch Housing Corp. on partnering	Not Scheduled
5/11/2021	Look into vacancy housing tax	Not Scheduled
5/11/2021	Include final community survey in packet	Not Scheduled
5/25/2021	Evaluate Bird Scooter proposal and bring it back	Not Scheduled
5/25/2021	Bring back street closure and how it fits with planning efforts	Completed
8/10/2021	Add 4H funding support in 2022 budget	In Progress
8/10/2021	Future Agenda Item: Palmer Fund Discussion	Completed
8/10/2021	Schedule TOE housing strategy work session	December 2021



To: Mayor and Town Council

From: Bill Shrum, Assistant Town Manager

Date: August 24, 2021

Agenda Item: Ordinance No. 60, Series 2021, "A Resolution of the Town Council of the Town of Eagle, Colorado Approving an Election of the Town of Eagle Downtown Development Authority to be held November 2, 2021 to Authorize Debt."

REQUEST:

Staff is requesting that the Council review the resolution approving a debt authorization ballot measure to be brought to the DDA qualified electors during the November 2, 2021 coordinated election.

INTRODUCTION:

The Downtown Development Authority (DDA) was created by a successful vote of qualified electors in the November 2020 election. The DDA was approved without a mill levy or sales tax funding mechanism, instead using Tax Increment Financing (TIF) as the main source of projected funds for the district. A Plan of Development is required to implement TIF financing as this document outlines the areas the DDA has authority to spend funds. The Downtown Eagle DDA Plan of Development was recently approved July 13, 2021 by Town Council with [Resolution 50, Series 2021](#). Adoption of the Plan of Development affirms TIF financing will begin with a November 2020 valuation benchmark. Tax increment financing often starts off slow, however, as the gains come from the planned appreciation of values to increase the margin of tax collection to a baseline. To give the DDA the fiscal tools to deploy TIF financing at the scale needed to make a meaningful impact, and to speed up the efficacy of fiscal investment, the DDA must go to the voters of the district to authorize debt. This requirement is due to Article 20 of the Colorado Constitution, commonly known as the Tax Payers Bill of Rights ("TABOR").

ANALYSIS:

The Board of Directors for the DDA asked Downtown Colorado Inc. (DCI) to survey similar Downtown Development Authorities for a measure of Debt Authorization each has requested of their constituents. In their presentation on August 4, 2021, DCI affirmed that most communities have no less than \$30 Million in authorized debt capacity.

The DDA Board also commissioned a TIF proforma valuation by King and Associates, which is included with this memo. King and Associates reviewed the existing DDA Boundaries and incorporated approved or proposed redevelopment of key parcels within the district to project a total TIF funding stream of \$27,490,392. This valuation did not include key parcels directly adjacent to the DDA Boundary with redevelopment plans that would increase the projected total revenue of the TIF funding.

Phase two of the King and Associates study will assess Grand Avenue parcels and other adjacent key sites to the DDA to understand their potential financial value should they be included in the DDA's TIF revenue.

Page 18 of the study details the yearly projected revenue of the existing district tax increment, and key dates including the first year of collections (2022), are below.

Year of Collection	Total Yearly Forecast for Tax Increment	Cumulative Tax Increment Forecast
2022	\$110,897	\$110,897
2025	\$441,648	\$1,169,693
2030	\$721,246	\$4,205,630
2035	\$958,424	\$8,534,166
2040	\$1,223,000	\$14,108,933
2045	\$1,478,501	\$20,990,066
2049	1,704,223	\$27,490,382

It is common for a DDA to use a proforma study to support bonding or borrowing against the projected revenue of the district in order to deploy more funds at the beginning of the 30-year cycle, creating a positive feedback loop of higher long-term increment due to the present cost of money and longer period of realized reinvestment potential.

The DDA Board of Directors deliberated the findings from DCI and King and Associates and considered the projects anticipated for the district within the existing boundaries. At the August 4, 2021 meeting, the Board motioned to approve a request for a Debt Authorization measure of \$27,000,000, and this request was affirmed in a special meeting August 17, 2021 with DDA Resolution 1 calling for an election and DDA Resolution 2 approving the ballot language presented in Resolution 60, Series 2021.

The Town legal staff retained Dee Wiser of Butler Snow as Bond Council for this Debt Authorization measure. Mr. Wiser calculated a total potential finance cost of borrowing \$27,000,000 over 20 years at a 6% rate, leading to the total repayment cost of \$47,079,661 as presented in the ballot language. This ballot language and total allowable extent of debt authorization is required by Article 20 of the Colorado Constitution and only depicts the maximum allowable debt available to the DDA if the measure is successful. The DDA Board of Directors are not proposing any immediate projects that require funding, but the debt authorization, if successful, would allow for the DDA to act as an intermediary for grants, short-term loans, and other small business incentives that would otherwise not be possible without going into debt.

COMMUNITY INPUT:

The DDA Board of Directors passed DDA Resolution 1 and DDA Resolution 2 with a 6-0 vote (one absent) at the August 17 2021 special meeting. These resolutions are included in the packet. No other community input has been received on this resolution.

BUDGET / STAFF IMPACT:

The Town will need to pay for the coordinated election of qualified electors within the DDA boundary if the resolution is approved.

STRATEGIC PLAN ALIGNMENT/STANDARDS ACHIEVED:

Passage of Resolution 60, Series 2021 would present the ballot question for the DDA to take on debt. This capacity used strategically to deploy anticipated TIF funding supports the 2020 Strategic Plan Guiding Principle of Proactive Economic Development by leveraging future revenue for upfront benefit and positive feedback, stimulating further private investment and higher future valuations. A successful debt authorization measure for the DDA also provides the Town an additional tool to support the business district and invest in Economic Vitality in accordance with the DDA Plan of Development and other relevant Economic Development plans of the Town.

RECOMMENDED ACTION OR PROPOSED MOTION:

Staff requests that the Town Council motion to **APPROVE** or **DENY** Resolution 60, Series 2021, A Resolution of the Town Council of the Town of Eagle, Colorado Approving an Election of the Town of Eagle Downtown Development Authority to be held November 2, 2021 to Authorize Debt

ATTACHMENTS:

Resolution 60, Series 2021 – DDA Debt Authorization Ballot Question.pdf
Town of Eagle DDA – Valuation & Revenue Forecast.pdf
DDA Resolution 01, 2021 – Call for Election.pdf
DDA Resolution 02, 2021 – Ballot Language for DDA Debt Authorization.pdf

TOWN OF EAGLE, COLORADO
RESOLUTION NO. 60
(Series of 2021)

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF EAGLE, COLORADO
APPROVING AN ELECTION OF THE TOWN OF EAGLE DOWNTOWN DEVELOPMENT
AUTHORITY TO BE HELD NOVEMBER 2, 2021, TO AUTHORIZE DEBT

WHEREAS, the Eagle Downtown Development Authority (the "Authority") is a body corporate duly organized and existing under laws of the State of Colorado;

WHEREAS, the Town Council of the Town of Eagle (the "Town") has heretofore approved the Plan of Development (the "Plan") for the Authority;

WHEREAS, the interest of the Authority and the public interest and necessity demand and require the financing of certain development projects (the "Projects");

WHEREAS, Article X, § 20 of the Colorado Constitution ("TABOR") requires voter approval for the creation of any debt, a mill levy increase or revenue retention above certain limits;

WHEREAS, pursuant to C.R.S. § 31-25-807(3)(b), the Board of Directors of the Authority has called an election on the question of authorizing debt;

WHEREAS, TABOR requires elections on ballot issues (as defined in TABOR) to be held on limited election days;

WHEREAS, November 2, 2021 is one of the election dates at which ballot issues may be submitted pursuant to TABOR; and

WHEREAS, pursuant to C.R.S. § 31-25-807(3)(b), the Town Council must approve the Authority's calling of the election.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF EAGLE, COLORADO AS FOLLOWS:

Section 1. Approval of Election. The Town Council hereby approves the submittal of the following question in substantially the following form to the qualified electors (as defined in C.R.S. § 31-25-802(9)) at the November 2, 2021 coordinated election (the "Election"):

SHALL TOWN OF EAGLE DEBT BE INCREASED \$27,000,000 WITH A REPAYMENT
COST OF \$47,079,661, FOR THE PURPOSE OF FINANCING THE COSTS OF
DEVELOPMENT OR REDEVELOPMENT PROJECTS TO BE UNDERTAKEN BY THE
EAGLE DOWNTOWN DEVELOPMENT AUTHORITY OR THE TOWN OF EAGLE
PURSUANT TO THE EAGLE DOWNTOWN DEVELOPMENT AUTHORITY PLAN OF
DEVELOPMENT, AS IT MAY BE AMENDED FROM TIME TO TIME, AND APPLICABLE

PROVISIONS OF COLORADO LAW; SUCH DEBT AND THE INTEREST THEREON TO BE PAYABLE FROM AND SECURED BY A PLEDGE OF THE SPECIAL FUND OF THE TOWN WHICH SHALL CONTAIN TAX INCREMENT REVENUES LEVIED AND COLLECTED WITHIN THE BOUNDARIES OF THE AUTHORITY; AND SHALL SUCH DEBT BE EVIDENCED BY BONDS, NOTES, CONTRACTS OR OTHER FINANCIAL OBLIGATIONS BEARING INTEREST AT A NET EFFECTIVE INTEREST RATE NOT IN EXCESS OF SIX PERCENT (6%) TO BE SOLD IN ONE SERIES OR MORE FOR A PRICE ABOVE OR BELOW THE PRINCIPAL AMOUNT THEREOF, ON TERMS AND CONDITIONS, AND WITH SUCH MATURITIES AS PERMITTED BY LAW AND AS THE TOWN MAY DETERMINE, INCLUDING PROVISIONS FOR REDEMPTION OF THE DEBT PRIOR TO MATURITY WITH OR WITHOUT PAYMENT OF THE PREMIUM; AND SHALL THE TOWN AND THE AUTHORITY BE AUTHORIZED TO COLLECT, RETAIN AND SPEND THE TAX INCREMENT REVENUES, THE BOND PROCEEDS AND INVESTMENT INCOME THEREON AS A VOTER-APPROVED REVENUE CHANGE, AND EXCEPTION TO THE LIMITS WHICH WOULD OTHERWISE APPLY UNDER ARTICLE X, SECTION 20 OF THE COLORADO CONSTITUTION OR ANY OTHER LAW?

Section 2. Election Procedures. Pursuant to TABOR, the Uniform Election Code (Title 1, Articles 1 through 13, C.R.S.), and Title 31, Article 25, Part 8, C.R.S. (the "Act"), the Town Council hereby determines that the Election shall be conducted on November 2, 2021, as part of the coordinated election being conducted by Eagle County. The qualified electors of the Election shall be as defined in the Act. The Town Clerk shall be the designated election official for the Election. The Town Clerk and other officers and employees of the Town are authorized and directed to take all action necessary or appropriate to effectuate the provisions of this Resolution.

INTRODUCED, READ, PASSED AND ADOPTED ON AUGUST 24, 2021.

TOWN OF EAGLE, COLORADO

Scott Turnipseed, Mayor

ATTEST:

Jenny Rakow, Town Clerk

**TOWN OF EAGLE DOWNTOWN DEVELOPMENT AUTHORITY
RESOLUTION NO. 01
(Series of 2021)**

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE TOWN OF EAGLE DOWNTOWN DEVELOPMENT AUTHORITY CALLING AN ELECTION FOR NOVEMBER 2, 2021

WHEREAS, the Town of Eagle Downtown Development Authority (the "DDA") has asked that the Town of Eagle submit a ballot issue to the qualified electors of the DDA; and

WHEREAS, C.R.S. § 31-25-807 requires that the Board of Directors of the DDA call an election by resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE TOWN OF EAGLE DOWNTOWN DEVELOPMENT AUTHORITY AS FOLLOWS:

Section 1. The Board of Directors hereby calls an election for November 2, 2021.

INTRODUCED, READ, PASSED AND ADOPTED ON AUGUST 17, 2021.

TOWN OF EAGLE DOWNTOWN
DEVELOPMENT AUTHORITY

Chair

ATTEST:

Secretary

TOWN OF EAGLE DOWNTOWN DEVELOPMENT AUTHORITY
RESOLUTION NO. 02
(Series of 2021)

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE TOWN OF EAGLE DOWNTOWN DEVELOPMENT AUTHORITY CALLING AN ELECTION FOR NOVEMBER 2, 2021 AND SUBMITTING TO THE QUALIFIED ELECTORS OF THE TOWN OF EAGLE DOWNTOWN DEVELOPMENT AUTHORITY A BALLOT QUESTION AUTHORIZING DEBT

WHEREAS, the Town of Eagle Downtown Development Authority, in the Town of Eagle, State of Colorado (the "Authority"), is a body corporate duly organized and existing under laws of the State of Colorado;

WHEREAS, the members of the Board of Directors of the Authority (the "Board") have been duly appointed and qualified;

WHEREAS, the Town Council of the Town of Eagle (the "Town") has approved the Plan of Development (the "Plan") for the Authority;

WHEREAS, the interest of the Authority and the public interest and necessity demand and require the financing of certain development projects (the "Projects");

WHEREAS, Article X, § 20 of the Colorado Constitution ("TABOR") requires voter approval for the creation of any debt, a mill levy increase or revenue retention above certain limits;

WHEREAS, pursuant to C.R.S. §31-25-807(3)(b), the Board may call an election on the question of issuing bonds or otherwise providing for loans, advances or indebtedness ("Financial Obligations") and pledging the tax increment revenues to the payment of such Financial Obligations;

WHEREAS, the estimated cost of the Projects is approximately \$27,000,000;

WHEREAS, TABOR requires elections on ballot issues (as defined in TABOR) to be held on limited election days;

WHEREAS, November 2, 2021 is one of the election dates at which ballot issues may be submitted pursuant to TABOR; and

WHEREAS, it is necessary to set forth certain procedures concerning the conduct of the election.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE EAGLE DOWNTOWN DEVELOPMENT AUTHORITY AS FOLLOWS:

Section 1. All actions heretofore taken (not inconsistent with the provisions of this Resolution) by the Authority and the officers thereof, directed towards the election and the objects and purposes herein stated are hereby ratified, approved and confirmed. All terms used herein and not otherwise defined shall have the meanings set forth in Title 31, Article 25, Part 8, of the Colorado Revised Statutes (the "Act") or Title 1, Articles 1 to 13, of the Colorado Revised Statutes (the "Uniform Election Code").

Section 2. Pursuant to TABOR, the Uniform Election Code and the Act, the Board hereby determines to call an election on November 2, 2021 (the "Election"). The Board hereby determines that at the Election, there shall be submitted to the qualified electors of the Authority the question set forth in Section 3 hereof. The Election will be held as a coordinated election conducted by the County Clerk and Recorder (the "County Clerk") pursuant to the Uniform Election Code.

Section 3. The Board hereby authorizes and directs the County Clerk to submit to the qualified electors of the Authority at the Election the following question in substantially the following form:

SHALL TOWN OF EAGLE DEBT BE INCREASED \$27,000,000 WITH A REPAYMENT COST OF \$47,079,661, FOR THE PURPOSE OF FINANCING THE COSTS OF DEVELOPMENT OR REDEVELOPMENT PROJECTS TO BE UNDERTAKEN BY THE EAGLE DOWNTOWN DEVELOPMENT AUTHORITY OR THE TOWN OF EAGLE PURSUANT TO THE EAGLE DOWNTOWN DEVELOPMENT AUTHORITY PLAN OF DEVELOPMENT, AS IT MAY BE AMENDED FROM TIME TO TIME, AND APPLICABLE PROVISIONS OF COLORADO LAW; SUCH DEBT AND THE INTEREST THEREON TO BE PAYABLE FROM AND SECURED BY A PLEDGE OF THE SPECIAL FUND OF THE TOWN WHICH SHALL CONTAIN TAX INCREMENT REVENUES LEVIED AND COLLECTED WITHIN THE BOUNDARIES OF THE AUTHORITY; AND SHALL SUCH DEBT BE EVIDENCED BY BONDS, NOTES, CONTRACTS OR OTHER FINANCIAL OBLIGATIONS BEARING INTEREST AT A NET EFFECTIVE INTEREST RATE NOT IN EXCESS OF SIX PERCENT (6%) TO BE SOLD IN ONE SERIES OR MORE FOR A PRICE ABOVE OR BELOW THE PRINCIPAL AMOUNT THEREOF, ON TERMS AND CONDITIONS, AND WITH SUCH MATURITIES AS PERMITTED BY LAW AND AS THE TOWN MAY DETERMINE, INCLUDING PROVISIONS FOR REDEMPTION OF THE DEBT PRIOR TO MATURITY WITH OR WITHOUT PAYMENT OF THE PREMIUM; AND SHALL THE TOWN AND THE AUTHORITY BE AUTHORIZED TO COLLECT, RETAIN AND SPEND THE TAX INCREMENT REVENUES, THE BOND PROCEEDS AND INVESTMENT INCOME THEREON AS A VOTER-APPROVED REVENUE CHANGE, AND EXCEPTION TO THE LIMITS WHICH WOULD OTHERWISE APPLY UNDER ARTICLE X, SECTION 20 OF THE COLORADO CONSTITUTION OR ANY OTHER LAW?

Yes _____ No _____

Section 4. The officers of the Authority shall be, and they hereby are, authorized and directed to take all action necessary or appropriate to effectuate the provisions of this Resolution.

Section 5. If a majority of the votes cast on the question of increasing Town debt for the purposes specified in the Plan submitted at the Election shall be in favor of same, the Town, acting on behalf of the Authority, shall be authorized to proceed with the issuance of such debt.

Section 6. The authority to increase Town debt, if conferred by the results of the Election, shall be deemed and considered a continuing authority to increase Town debt and neither the partial exercise of the authority so conferred, nor any lapse of time, shall be considered as exhausting or limiting the full authority so conferred.

Section 7. Pursuant to Section C.R.S. § 1-11-203.5, any election contest arising out of a ballot issue or ballot question election concerning the order of the ballot or the form or content of the ballot title shall be commenced by petition filed with the proper court within 5 days after the title of the ballot issue or ballot question is set.

Section 8. If any section, subsection, paragraph, clause, or provision of this resolution shall for any reason be held to be invalid or unenforceable, the invalidity or unenforceability of such section, subsection, paragraph, clause, or provision shall in no manner affect any remaining provisions of this resolution, the intent being that the same are severable.

Section 9. All orders, resolutions, bylaws, ordinances or regulations of the Authority, or parts thereof, inconsistent with this resolution are hereby repealed to the extent only of such inconsistency.

INTRODUCED, READ, PASSED AND ADOPTED ON AUGUST 17, 2021.

TOWN OF EAGLE DOWNTOWN DEVELOPMENT
AUTHORITY

Chair

ATTEST:

Secretary



To: Mayor and Town Council

From: Bill Shrum, Assistant Town Manager

Date: August 24, 2021

Agenda Item: Resolution 61, Series 2021, "A Resolution of the Town Council of the Town of Eagle, Colorado Approving a Professional Services Agreement with the University of Colorado Boulder for an Outdoor Recreation Economy District Research and Strategy Study."

REQUEST:

Staff requests the Town Council review the resolution to authorize the mayor to sign the professional service agreement with the University of Colorado.

INTRODUCTION:

The Town of Eagle has worked with representatives of the University of Colorado – Boulder’s Masters of Outdoor Recreation and Environment (MORE) to design an economic development package to build Eagle’s Outdoor Recreation economy for more than 14 months. The Town has applied for a Rural Economic Development Initiative (REDI) grant to assist with the program in August 2020 and with the Energy Impact Assistance Fund (EIAF) fund in March 2021. In February 2021, the Town Council approved [Resolution 21, Series 2021](#) applying for a \$69,993 grant from EIAF which required a matching financial commitment by the Town. Unfortunately, we were unsuccessful in our funding request, but we have retained the support of the State of Colorado’s Outdoor Recreation Economy department of the Office of Economic Development and International Trade (OEDIT). Based on the timeline developed for the EIAF grant process, CU-Boulder and OEDIT are capable and committed to executing the first phase of the two-year economic study and business development plan this year. At the [July 27, 2021 Town Council meeting](#) the Town Council approved reallocating unspent funds budgeted in 2021 towards the Town expenses for this study.

ANALYSIS:

The Director of the Masters of Outdoor Recreation and the Environment program at CU-Boulder, Dr. Joel Hartter, and additional faculty Brian Lewandowski, MBA, and William Shutkin, JD, proposed a scope of work to address four specific deliverables:

- Economic Market Assessment and Peer Community Analysis of Micropolitan Areas with a Technology and Outdoor Recreation manufacturing economy. These communities include Steamboat Springs, CO, Telluride, CO, Montrose, CO, Durango, CO, and Jackson, WY, among others.

- Strategic implementation plan for Eagle to build a Technology and Outdoor Recreation industry cluster.
- Identify and implement local business development programs to assist and grow start-up to medium-sized businesses in the target industries.
- Evaluate existing buildings and sites within Eagle and propose a conceptual design which would meet the particular needs of these industries and allow for businesses to grow and remain in Eagle.

Phase one of the project completes the peer community review, economic sector analysis, and develops strategies for economic incentives for outdoor recreation business to grow, relocate, or start in Eagle. The timing of this economic study coincides with local developers interested in building facilities to suit a cluster of outdoor recreation manufacturing and technology companies on Chambers Avenue.

COMMUNITY INPUT:

The Economic Vitality Committee has been involved in the initial project proposal and will be heavily involved in the execution of this project.

BUDGET / STAFF IMPACT:

Phase one of the project will cost \$60,000, and \$10,000 of that cost will be offset by the OEDIT Outdoor Recreation Department.

STRATEGIC PLAN ALIGNMENT/STANDARDS ACHIEVED:

This project, if approved, would address the 2020 Comprehensive Plan Goal 1-2: Expand and Diversity the Town's Economic Opportunities by creating a strategic plan to develop the technology and outdoor recreation industries in Eagle. The project would meet Goal 2-7.5: Encourage Development of Underutilized Lots on Chambers Ave. through our partnership with interested developers on Chambers to build a facility to house businesses. Finally, Goal 3-1: Promote the Town's Unique Activities is accomplished with Eagle's outdoor recreation and remote work capacity for these new industries.

RECOMMENDED ACTION OR PROPOSED MOTION:

Staff requests the Town Council motion to **APPROVE** or **DENY** Resolution 61, Series 2021, "A Resolution of the Town Council of the Town of Eagle, Colorado Approving a Professional Services Agreement with the University of Colorado Boulder for an Outdoor Recreation Economy District Research and Strategy Study".

ATTACHMENTS

Resolution 61-2021 – PSA for University of Colorado Boulder ORE.pdf
PSA for University of Colorado Outdoor Rec Study Complete.pdf

TOWN OF EAGLE, COLORADO
RESOLUTION No. 61
(SERIES 2021)

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF EAGLE, COLORADO APPROVING A PROFESSIONAL SERVICES AGREEMENT WITH THE UNIVERSITY OF COLORADO BOULDER FOR AN OUTDOOR RECREATION ECONOMY DISTRICT RESEARCH AND STRATEGY STUDY

WHEREAS, The 2020 Strategic Plan for the Town of Eagle states a Strategic Goal of the Town is to Stimulate Economic Vitality and Development; and

WHEREAS, The Town of Eagle has received a financial commitment of \$10,000 from the State of Colorado Department of Outdoor Recreation Economy; and

WHEREAS, at the July 27, 2021, Town Council meeting the Town Council directed staff to utilize unspent funds budgeted for the Sylvan Lake Road and Capitol Street Refuge Island to fund the proposed study; and

WHEREAS, staff conducted thorough research and scope of work discussion with the University and the State of Colorado to develop a successful project proposal; and

WHEREAS, staff is presenting a Professional Services Agreement to the Council in the amount of \$60,000,

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF EAGLE, COLORADO, THAT:

Section 1. The Town Council hereby approves the attached Professional Services Agreement and authorizes the Town Manager to execute such Professional Services Agreement for the University of Colorado Outdoor Recreation Economy District Research and Strategy Study after legal review and agreement by both parties.

INTRODUCED, READ, PASSED, AND ADOPTED at a regular meeting of the Town Council of the Town of Eagle, Colorado, held on August 24, 2021.

TOWN OF EAGLE, COLORADO

By: _____
Scott Turnipseed, Mayor

ATTEST:

Jenny Rakow, Town Clerk

AGREEMENT FOR PROFESSIONAL SERVICES

THIS AGREEMENT FOR PROFESSIONAL SERVICES (the "Agreement") is made and entered into this 24th day of August 2021 (the "Effective Date"), by and between the Town of Eagle, 200 Broadway, Eagle, CO 81631, a Colorado home rule municipal corporation (the "Town"), and Mrs. J. Butler, CRA and The Regents of the University of Colorado a body corporate, acting on behalf of the University of Colorado, located at the University of Colorado Boulder, UCB 572, Boulder, CO 80309 ("Contractor") (each a "Party" and collectively the "Parties").

WHEREAS, the Town requires professional services; and

WHEREAS, Contractor has held itself out to the Town as having the requisite expertise and experience to perform the required professional services.

NOW, THEREFORE, for the consideration hereinafter set forth, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

I. SCOPE OF SERVICES

A. Contractor shall furnish all labor and materials required for the complete and prompt execution and performance of all duties, obligations, and responsibilities which are described or reasonably implied from the Scope of Services set forth in **Exhibit A**, attached hereto and incorporated herein by this reference.

B. A change in the Scope of Services shall not be effective unless authorized as an amendment to this Agreement. If Contractor proceeds without such written authorization, Contractor shall be deemed to have waived any claim for additional compensation, including a claim based on the theory of unjust enrichment, quantum merit or implied contract. Except as expressly provided herein, no agent, employee, or representative of the Town is authorized to modify any term of this Agreement, either directly or implied by a course of action.

II. TERM AND TERMINATION

A. This Agreement shall commence on the Effective Date and shall continue until Contractor completes the Scope of Services to the satisfaction of the Town, or until terminated as provided herein.

B. Either Party may terminate this Agreement upon 30 days advance written notice. The Town shall pay Contractor for all work previously authorized and completed prior to the date of termination. If, however, Contractor has substantially or materially breached this Agreement, the Town shall have any remedy or right of set-off available at law and equity.

III. COMPENSATION

In consideration for the completion of the Scope of Services by Contractor, the Town shall pay Contractor a total not to exceed \$60,000 as described in Exhibit A as stipulated in Contractor's Proposal submitted June 28, 2021, to the Town of Eagle. This amount shall include all fees, costs and expenses incurred by Contractor for the work described as an Outdoor Recreation Industry Economic Development Study. Additional work may be procured upon mutual agreement for the standard hourly rates described in the Scope of Work for projects identified and approved by the Town Manager and/or their designee. Contractor may submit invoices for monthly work provided in accordance with the proposed Scope of Services and are completed to the satisfaction of the Town.

IV. PROFESSIONAL RESPONSIBILITY

A. Contractor hereby warrants that it is qualified to assume the responsibilities and render the services described herein and has all requisite corporate authority and professional licenses in good standing, required by law. The work performed by Contractor shall be in accordance with generally accepted professional practices and the level of competency presently maintained by other practicing professional firms in the same or similar type of work in the applicable community. The work and services to be performed by Contractor hereunder shall be done in compliance with applicable laws, ordinances, rules and regulations.

B. The Town's review, approval or acceptance of, or payment for any services shall not be construed to operate as a waiver of any rights under this Agreement or of any cause of action arising out of the performance of this Agreement.

C. Because the Town has hired Contractor for its professional expertise, Contractor agrees not to employ subcontractors to perform any work under the Scope of Services.

V. OWNERSHIP

Any materials, items, and work specified in the Scope of Services, and any and all related documentation and materials provided or developed by Contractor shall be exclusively owned by the Town. Contractor expressly acknowledges and agrees that all work performed under the Scope of Services constitutes a "work made for hire." To the extent, if at all, that it does not constitute a "work made for hire," Contractor hereby transfers, sells, and assigns to the Town all of its right, title, and interest in such work. The Town may, with respect to all or any portion of such work, use, publish, display, reproduce, distribute, destroy, alter, retouch, modify, adapt, translate, or change such work without providing notice to or receiving consent from Contractor.

VI. INDEPENDENT CONTRACTOR

Contractor is an independent contractor. Notwithstanding any other provision of this Agreement, all personnel assigned by Contractor to perform work under the terms of this Agreement shall be, and remain at all times, employees or agents of Contractor for

all purposes. Contractor shall make no representation that it is a Town employee for any purposes.

VII. INSURANCE

A. Contractor agrees to procure and maintain, at its own cost, a policy or policies of insurance sufficient to insure against all liability, claims, demands, and other obligations assumed by Contractor pursuant to this Agreement. At a minimum, Contractor shall procure and maintain, and shall cause any subcontractor to procure and maintain, the insurance coverages listed below, with forms and insurers acceptable to the Town.

1. Worker's Compensation insurance as required by law.
2. Commercial General Liability insurance with minimum combined single limits of \$1,000,000 each occurrence and \$1,000,000 general aggregate. The policy shall be applicable to all premises and operations, and shall include coverage for bodily injury, broad form property damage, personal injury (including coverage for contractual and employee acts), blanket contractual, products, and completed operations. The policy shall contain a severability of interests' provision, and shall include the Town and the Town's officers, employees, and contractors as additional insureds. No additional insured endorsement shall contain any exclusion for bodily injury or property damage arising from completed operations.
3. Professional liability insurance with minimum limits of \$1,000,000 each claim and \$1,000,000 general aggregate.

B. Such insurance shall be in addition to any other insurance requirements imposed by law. The coverages afforded under the policies shall not be canceled, terminated or materially changed without at least 30 days prior written notice to the Town. In the case of any claims-made policy, the necessary retroactive dates and extended reporting periods shall be procured to maintain such continuous coverage. Any insurance carried by the Town, its officers, its employees or its contractors shall be excess and not contributory insurance to that provided by Contractor. Contractor shall be solely responsible for any deductible losses under any policy.

C. Contractor shall provide to the Town a certificate of insurance as evidence that the required policies are in full force and effect. The certificate shall identify this Agreement.

VIII. INDEMNIFICATION

Contractor agrees to indemnify and hold harmless the Town and its officers, insurers, volunteers, representative, agents, employees, heirs and assigns from and against all claims, liability, damages, losses, expenses and demands, including attorney fees, on account of injury, loss, or damage, including without limitation claims arising from bodily injury, personal injury, sickness, disease, death, property loss or damage, or any other

loss of any kind whatsoever, which arise out of or are in any manner connected with this Agreement if such injury, loss, or damage is caused in whole or in part by, the act, omission, error, professional error, mistake, negligence, or other fault of Contractor, any subcontractor of Contractor, or any officer, employee, representative, or agent of Contractor, or which arise out of a worker's compensation claim of any employee of Contractor or of any employee of any subcontractor of Contractor. Contractor's liability under this indemnification provision shall be to the fullest extent of, but shall not exceed, that amount represented by the degree or percentage of negligence or fault attributable to Contractor, any subcontractor of Contractor, or any officer, employee, representative, or agent of Contractor or of any subcontractor of Contractor. If Contractor is providing architectural, engineering, surveying or other design services under this Agreement, the extent of Contractor's obligation to indemnify and hold harmless the Town may be determined only after Contractor's liability or fault has been determined by adjudication, alternative dispute resolution or otherwise resolved by mutual agreement between the Parties, as provided by C.R.S. § 13-50.5-102(8)(c).

IX. CONFIDENTIAL INFORMATION

The Town expressly acknowledges that the Contractor now possesses or will possess information of a confidential or secret nature in both written and unwritten form that has unique commercial value ("Confidential Information"). For purposes of this Agreement, Confidential Information includes, without limitation, trade secrets, processes, methods, computer programs or databases, data, know-how, inventions, improvements, techniques, marketing plans, product plans, strategies, and forecasts. The Town expressly acknowledges that the Town's relationship with the Contractor creates a relationship of trust and confidence between the Town and the Contractor with respect to the Confidential Information and covenants not to use, disclose, disseminate, re-brand or solicit the use of said Confidential Information unless mandated by law or governing statutes, or the Contractor provides prior written consent.

X. ILLEGAL ALIENS

A. Certification. By entering into this Agreement, Contractor hereby certifies that, at the time of this certification, it does not knowingly employ or contract with an illegal alien who will perform work under this Agreement and that Contractor will participate in either the E-Verify Program administered by the United States Department of Homeland Security and Social Security Administration or the Department Program administered by the Colorado Department of Labor and Employment to confirm the employment eligibility of all employees who are newly hired to perform work under this Agreement.

B. Prohibited Acts. Contractor shall not knowingly employ or contract with an illegal alien to perform work under this Agreement or enter into a contract with a subcontractor that fails to certify to Contractor that the subcontractor shall not knowingly employ or contract with an illegal alien to perform work under this Agreement.

C. Verification.

1. If Contractor has employees, Contractor has confirmed the employment eligibility of all employees who are newly hired to perform work under this Agreement through participation in either the E-Verify Program or the Department Program.

2. Contractor shall not use the E-Verify Program or Department Program procedures to undertake pre-employment screening of job applicants while this Agreement is being performed.

3. If Contractor obtains actual knowledge that a subcontractor performing work under this Agreement knowingly employs or contracts with an illegal alien who is performing work under this Agreement, Contractor shall: notify the subcontractor and the Town within 3 days that Contractor has actual knowledge that the subcontractor is employing or contracting with an illegal alien who is performing work under this Agreement; and terminate the subcontract with the subcontractor if within 3 days of receiving the notice required pursuant to subsection 1 hereof, the subcontractor does not stop employing or contracting with the illegal alien who is performing work under this Agreement; except that Contractor shall not terminate the subcontract if during such 3 days the subcontractor provides information to establish that the subcontractor has not knowingly employed or contracted with an illegal alien who is performing work under this Agreement.

D. Duty to Comply with Investigations. Contractor shall comply with any reasonable request by the Colorado Department of Labor and Employment made in the course of an investigation conducted pursuant to C.R.S. § 8-17.5-102(5)(a) to ensure that Contractor is complying with the terms of this Agreement.

E. Affidavits. If Contractor does not have employees, Contractor shall sign the "No Employee Affidavit" attached hereto. If Contractor wishes to verify the lawful presence of newly hired employees who perform work under the Agreement via the Department Program, Contractor shall sign the "Department Program Affidavit" attached hereto.

XI. MISCELLANEOUS

A. Governing Law and Venue. This Agreement shall be governed by the laws of the State of Colorado, and any legal action concerning the provisions hereof shall be brought in Eagle County, Colorado.

B. No Waiver. Delays in enforcement or the waiver of any one or more defaults or breaches of this Agreement by the Town shall not constitute a waiver of any of the other terms or obligation of this Agreement.

C. Integration. This Agreement constitutes the entire agreement between the Parties, superseding all prior oral or written communications.

D. Third Parties. There are no intended third-party beneficiaries to this Agreement.

E. Notice. Any notice under this Agreement shall be in writing and shall be deemed sufficient when directly presented or sent pre-paid, first class United States Mail to the party at the address set forth on the first page of this Agreement.

F. Severability. If any provision of this Agreement is found by a court of competent jurisdiction to be unlawful or unenforceable for any reason, the remaining provisions hereof shall remain in full force and effect.

G. Modification. This Agreement may only be modified upon written agreement of the Parties.

H. Assignment. Neither this Agreement nor any of the rights or obligations of the Parties hereto, shall be assigned by either Party without the written consent of the other.

I. Governmental Immunity. The Town and its officers, attorneys and employees, are relying on, and do not waive or intend to waive by any provision of this Agreement, the monetary limitations or any other rights, immunities or protections provided by the Colorado Governmental Immunity Act, C.R.S. § 24-10-101, *et seq.*, as amended, or otherwise available to the Town and its officers, attorneys or employees.

J. Rights and Remedies. The rights and remedies of the Town under this Agreement are in addition to any other rights and remedies provided by law. The expiration of this Agreement shall in no way limit the Town's legal or equitable remedies, or the period in which such remedies may be asserted, for work negligently or defectively performed.

K. Subject to Annual Appropriation. Consistent with Article X, § 20 of the Colorado Constitution, any financial obligation of the Town not performed during the current fiscal year is subject to annual appropriation, shall extend only to monies currently appropriated, and shall not constitute a mandatory charge, requirement, debt or liability beyond the current fiscal year.

L. Return of Property. Upon the expiry or termination of this Agreement, the Consultant will return to the Client any property, documentation, records, or Confidential Information which is the property of the Client.

M. Default. The Town may terminate this Contract upon thirty days' written notice to Contractor if Contractor defaults in the timely performance of any provision of the Contract Documents, or otherwise fails to perform the Work, or any part thereof, in accordance with the Contract Documents. Termination of the Contract by the Town shall not be the Town's exclusive remedy, and the Town may pursue such other remedies and actions lawfully available to the Town including without limitation an action at law for damages against Contractor or any bonding agency issuing a bond hereunder, or an action in equity for injunctive relief.

IN WITNESS WHEREOF, the Parties have executed this Agreement as of the Effective Date.

TOWN OF EAGLE, COLORADO

Scott Turnipseed, Mayor

ATTEST:

Jenny Rakow, Town Clerk

CONTRACTOR

By: _____

STATE OF COLORADO)
) ss.
COUNTY OF _____)

The foregoing instrument was subscribed, sworn to and acknowledged before me
this ____ day of _____, 2021, by _____ as
_____ of _____.

My commission expires:

(S E A L)

Notary Public

**EXHIBIT A
SCOPE OF SERVICES**

See Attached

NO EMPLOYEE AFFIDAVIT

[To be completed only if Contractor has no employees]

1. Check and complete one:

☐ I, _____, am a sole proprietor doing business as _____. I do not currently employ any individuals. Should I employ any employees during the term of my Agreement with the Town of Eagle (the "Town"), I certify that I will comply with the lawful presence verification requirements outlined in that Agreement.

OR

☐ I, _____, am the sole owner/member/shareholder of _____, a _____ [specify type of entity – i.e., corporation, limited liability company], that does not currently employ any individuals. Should I employ any individuals during the term of my Agreement with the Town, I certify that I will comply with the lawful presence verification requirements outlined in that Agreement.

2. Check one.

☐ I am a United States citizen or legal permanent resident.

The Town must verify this statement by reviewing one of the following items:

- *A valid Colorado driver's license or a Colorado identification card;*
- *A United States military card or a military dependent's identification card;*
- *A United States Coast Guard Merchant Mariner card;*
- *A Native American tribal document;*
- *In the case of a resident of another state, the driver's license or state-issued identification card from the state of residence, if that state requires the applicant to prove lawful presence prior to the issuance of the identification card; or*
- *Any other documents or combination of documents listed in the Town's "Acceptable Documents for Lawful Presence Verification" chart that prove both Contractor's citizenship/lawful presence and identity.*

OR

☐ I am otherwise lawfully present in the United States pursuant to federal law.

Contractor must verify this statement through the federal Systematic Alien Verification of Entitlement ("SAVE") program and provide such verification to the Town.

Signature

Date

DEPARTMENT PROGRAM AFFIDAVIT

***[To be completed only if Contractor participates in the
Department of Labor Lawful Presence Verification Program]***

I, _____, as a public contractor under contract with the Town of Eagle (the "Town"), hereby affirm that:

1. I have examined or will examine the legal work status of all employees who are newly hired for employment to perform work under this public contract for services ("Agreement") with the Town within 20 days after such hiring date;

2. I have retained or will retain file copies of all documents required by 8 U.S.C. § 1324a, which verify the employment eligibility and identity of newly hired employees who perform work under this Agreement; and

3. I have not and will not alter or falsify the identification documents for my newly hired employees who perform work under this Agreement.

Signature

Date

STATE OF COLORADO)
) ss.
COUNTY OF _____)

The foregoing instrument was subscribed, sworn to and acknowledged before me this ____ day of _____, 2020, by _____ as _____ of _____.

My commission expires:

(S E A L)

Notary Public

Exhibit A

Statement of Work for Town of Eagle, CO

Outdoor Recreation Economy District Research and Strategy

June 28, 2021

Submitted by: Joel Hartter, Brian Lewandowski, William Shutkin

Purpose of Engagement

To assist the Town of Eagle in researching and planning best in class models and strategies for a new “Outdoor Recreation Economy (ORE) District” (ORE District) to be located on approximately six acres within the Town limits, in support of certain land use and economic and community development goals identified in the Town’s 2019 Comprehensive Plan and Downtown Assessment.

Action Steps and Deliverables

Phase 1. Situation Analysis

This first phase will focus on plan and document review, meeting with stakeholders, market analysis and drafting a presentation deck on findings and strategic recommendations.

Phase 1 Consulting Team

- William Shutkin will lead this phase; act as primary point of contact to the town of Eagle; provide expertise on real estate and business development; and hire and supervise graduate student consultants. (10 hours/month)
- Brian Lewandowski will lead the market analysis and competitive community analysis
- CU Boulder graduate student roles include the following:
 - Feasibility assessment research and analysis (80-100 hours total)
 - Business community development research (150-200 hours total)
 - Business mentorship program pilot development (150-200 hours total)
 - Stakeholder engagement and local work group communication and facilitation support (30-50 hours)

1.1 Discovery and Research: Planning, Land Use and Real Estate Development (7 months)

1.1.1 Discovery

- Review 2019 Town of Eagle Comprehensive Plan, Downtown Assessment and other seminal planning documents.
- Meet with key Town administrative and planning staff to understand and assess the vision, plans, regulations (e.g., zoning) and other activities to date related to both overall community planning goals and the proposed ORE District, a special mixed-use, sustainable campus providing office, light industrial, residential and retail/restaurant space to support and grow the Town's emerging ORE.
- Meet with actual and/or potential ORE business and other commercial tenants interested in locating in the proposed ORE District to understand and assess their real estate needs, financial capacity and size of operation.

1.1.2 Research

- Research into best-in-class eco-industrial park and co-located business models from around the US and Canada, especially in resort and mountain town settings, and with a mixed-use or residential component, if applicable. Interview key local officials in select cities/towns around the US and Canada to gather data.
- Research into state and local renewable utility energy policies and programs that might support the operation of the proposed OREIP with green power.
- Research into emerging COVID/post-COVID trends in work-from-home and other forms of remote working that might affect the ORE District design, scale and development program.

1.1.3 Presentation Deck

- Create report and slide deck on research findings and recommendations for ORE District development.
- Delivery: December 2021

1.2 Market and Economic Development

- This analysis will describe the Town economy and compare the Town economy to peer/competitive economies in Colorado and in other states. This phase will quantify firms, employment, and wages by industry NAICS code in Eagle County (and the Town), and illustrate the comparative economic strengths and weaknesses. This will include absolute and relative growth metrics, location quotients, and measures of economic diversity.
- We will also provide an overview of area housing characteristics (e.g., rental versus owner-occupied, housing stock, etc.) and population characteristics (e.g., population by age, gender, race/ethnicity). This

information will seed the feasibility of growing an outdoor industry economy in the Town.

- Project personnel will conduct focus groups and roundtable discussions with stakeholders to understand community needs and views of recreation. We will use this information to complete a SWOT analysis.
- Identify stakeholders and create stakeholder and asset maps to understand stakeholder interests, needs, and available resources and outdoor assets.
- We will work with the Town of Eagle to identify and recruit community stakeholders to be part of the Outdoor Economy Working Group who will work alongside project personnel as the project progresses.
- Key informant interviews will be conducted with those located in the Town and outside who represent different perspectives on outdoor recreation development.
- Delivery: December 2021

Process and Timeline

We plan to complete Phase 1 by the end of December 2021. Below is the general project timeline

Date	Activity
Mid-August 2021	Project Kick off Project team holds a series of Zoom meetings with key stakeholders to introduce the team and general project scope. During this phase, key participants from Town of Eagle identified. Students recruited
August-November	Phase 1.1 and 1.2 commence simultaneously. Coordinated and continuous work with Eagle stakeholders
December 2021	Phase 1 deliverables delivered

Note: The exact timing and deliverables will be determined through close engagement with Town of Eagle personnel and other decision-makers.

Budget

The budget is based on current assumptions and scoping. The Town of Eagle will cover all pre-approved expenses. Throughout the life of the engagement, Project personnel will involve

University of Colorado Masters of the Environment and MBA students in addition to the project leads.

Project Costs	Cost
Phase 1 • Document review and research • Market analysis • Stakeholder and asset mapping • Focus groups • Key informant interviews • Report out Costs include project leads and University of Colorado Students	\$60,000 - \$50,000 consulting (includes student consultants and some limited travel as needed) - \$10,000 overhead

Team Qualifications

Joel Hartter, PhD - Dr. Hartter is an Associate Professor and Director of Professional Education, overseeing both the [Masters of the Environment](#) and the [Outdoor Recreation Economy](#) professional programs. He has served in various advisory and consulting capacities for communities, non-profits, and organizations in areas of conservation, sustainability, stakeholder engagement, community development, and recreation economies. He is an expert in sustainability, environmental, social, governance (ESG), stakeholder engagement, and outdoor economies. As the Director of the MENV program, Dr. Hartter oversees the development of professional graduate education, external partnerships across the US, and leadership in leading edge professional education for the next generation of environmental managers and sustainability professionals. Dr. Hartter holds a PhD in geography, an MS in Forest Engineering, a BS in Mechanical Engineering, and a BS in German.

Brian Lewandowski, MBA - Mr. Lewandowski is the Executive Director of the Business Research Division at the Leeds School of Business, University of Colorado Boulder. Brian provides regional business and economic information and education, including economic and revenue forecasts, policy studies, economic impact analyses, and data workshops. Mr. Lewandowski has 14 years' experience conducting economic studies at CU Boulder. Prior to CU, he worked in both the private sector and government. He is past-president of the Denver Association of Business Economists. Mr. Lewandowski holds a MBA from the University of Colorado and a Bachelor's in Finance from Montana State University.

William Shutkin, JD - A social entrepreneur, attorney and educator, William Shutkin has been at the forefront of the sustainability field for over 25 years. Shutkin is principal of Shutkin Sustainable Living, a sustainable real estate developer based in Boulder, Colorado, focused on green, mixed-use, mixed-income projects in Boulder and other select U.S. cities. He is also on the faculty of the Masters of the Environment program at the University of Colorado Boulder, where he leads the Sustainability Planning and Management specialization. From 2011 to 2016, he was President and CEO and Richard M. Gray Fellow in Sustainability Practice at Presidio Graduate School in San Francisco. Prior to Presidio, Shutkin was on the faculty of the University of Denver Sturm College of Law, where he was director of the Rocky Mountain Land Use Institute, and was inaugural chair in sustainable real estate at the University of Colorado Boulder Leeds School of Business. Mr. Shutkin holds an AB in history and classics from Brown University and a JD and MA in history from the University of Virginia.



August 13, 2021

Statement of Mutual Support

The Climate Action Collaborative (CAC) is a partnership in the Eagle County community made up of local governments, utilities, schools, businesses, and nonprofits, who have all committed to a more sustainable future. The Town of Eagle (TOE) is a Municipality within Eagle County with the mission of improving quality of life for all residents, and a specific objective to invest in environmental and energy sustainability.

The CAC stakeholders wrote an updated Climate Action Plan (CAP) in 2020 with a more stringent goal and specific priority actions to achieve that goal. Most CAC partners have since adopted this new plan and the associated goal, a 50% county-wide emission reduction by 2030. The TOE has also adopted a similarly ambitious goal to address climate change at the town level, stating “...*net-zero carbon emissions for the Town by 2028, and the greater Eagle community by 2030.*”

While the TOE did not explicitly adopt the updated CAP from the CAC, their new goals are in line with the CAC’s mission and intent to stop carbon emissions at a local level. Further, the TOE explicitly supports the CAC in it’s vital leadership towards county initiatives. The CAC and the TOE remain fully committed to strengthening their partnership, sharing resources, and inspiring positive change, towards more sustainable mountain towns. Accordingly, the TOE will continue to engage as a leader in the CAC and looks forward to working with sector teams to move forward bold solutions to reduce carbon emissions.

Recognizing that local actions are just as important as regional actions, the TOE and CAC partnership will continue forward towards a low-carbon future.

Signed By:

Climate Action Collaborative

Town of Eagle

Kim Schlaepfer,
Climate Action Collaborative Project Manager

Scott Turnipseed,
Town of Eagle Mayor

The Palmer Fund

Net-Zero in the Town of Eagle by 2030

The Palmer Fund, created in honor of former Eagle resident Adam Palmer, is designed to raise and disperse funds towards achieving “**Net Zero by 2030**” within the Town of Eagle.

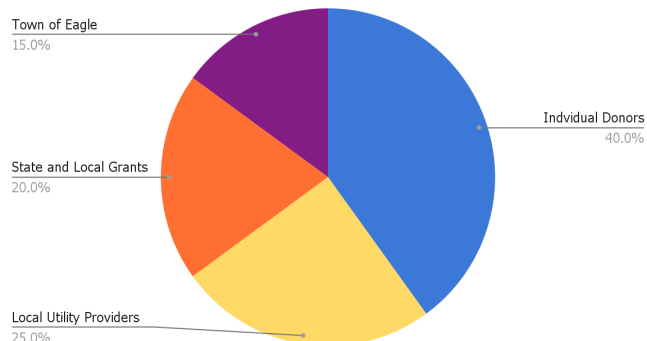
Mission

The mission of the Palmer Fund is to achieve net-zero carbon consumption for the Town of Eagle by 2030 through specific tactics outlined in the book, *DRAWDOWN*, by Paul Hawken.

Raising Support

As so many people were touched by Adam’s kindness, humor and intellect, the Palmer Fund is a “heart driven” initiative that inspires support from individual donors, businesses, state and local government, and through special events. All donations will be tax-deductible.

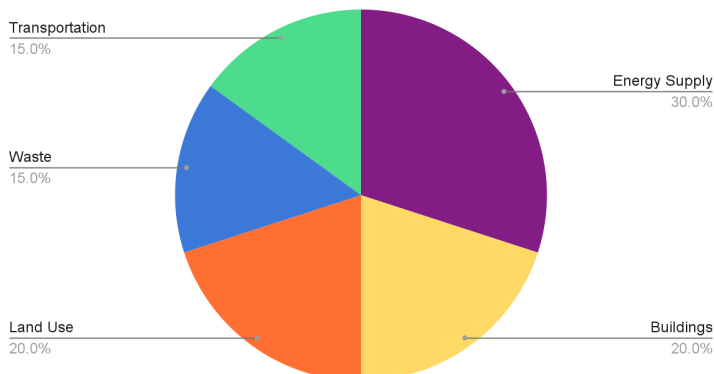
Fund Development



Dispersing Awards

It will be the responsibility of the Eagle Valley Community Fund (EVCF) to host The Palmer Fund. A comprehensive grant and loan disbursement process will be conducted semi-annually and awards will be determined by the PalFun Steering Committee. The Steering committee will be composed of technical environmental experts, Town of Eagle staff, donors and community members. Disbursements will be evaluated based on Return on Investment (ROI) & CO2 sequestration targets ([DRAWDOWN](#) capacity & the Eagle County [Climate Action Plan](#) (CAP)).

Evaluation



Timeline

The Palmer Fund aims to raise \$500,000 by the end of 2021 through individual donors and regional partners. The first grant cycle will occur in September, 2022.

Partners

The Town of Eagle and Eagle Valley Community Foundation will establish the fund through an initial fiscal sponsorship, following a proven model by the Park City Community Foundation. Geoff Grimmer is leading the initiative for the Town and Laura Hartman from EVCF. A steering committee will be established to oversee the strategic disbursement of the funds. Holy Cross Energy, Eagle County, and local businesses will also be invited to participate.

About Adam Palmer

As a member of the Eagle Town Council, the Holy Cross Electric Board of Directors, Eagle County Sustainability Department, The Hardscrabble Trails Coalition, The Wildlife Roundtable, Mountain Towns 2030 and dozens of other teams and initiatives, Adam left a clear path for others to follow. His legacy was multifaceted yet his efforts to develop a more sustainable town were central to who he was and where he put his energy.



**Town of Eagle
Sustainability Fund Research Report**



August 10, 2021

Submitted by
Geoff Grimmer
Councilmember // Town of Eagle



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INTRODUCTION

One week after Adam Palmer's tragic passing in an Avalanche in Silverton, Luke Cartin called Geoff Grimmer and said, "You know Adam wouldn't have wanted a plaque in the park. What he would have wanted was for the Town of Eagle to become a more sustainable community." This was the beginning of an inspired conversation that has led to many community discussions on how best to achieve this outcome. This report is a summary of the discussions, research and way forward for a climate fund to support the now-established goals of "Net Zero by 2030" for the Town of Eagle.

DISCUSSIONS

March 24 9:00am // Phone Call // Luke Cartin, Scott Turnipseed & Geoff Grimmer

What has worked in Park City?

1. Focus on the economics of your actions and prioritize your actions based on ROI. Avoid wonky carbon speeches that are not rooted in financial reality.
2. Establish a clear set of goals and then allow innovators to work within that structure. Build some positive momentum and create local pride in the vision.
3. Monetize the footprint by quantifying the amount of money your community "gives away". Then just focus on keeping those dollars local.

Where is Eagle right now?

1. The Town Council relied heavily on Adam Palmer's expertise and vision.
2. The Strategic Plan calls for a.) Economic Resiliency, b.) Environmental and Energy Sustainability, and c.) Infrastructure Investments, and more generally actions that increase the quality of life for its residents
3. Eagle has an opportunity to snag ideas from other mountain towns in the west by joining the brainstorm with [mt2030](#), and by customizing the ideas in [Drawdown](#) to our specific assets.
4. Eagle has limited staff bandwidth in the 2021 cycle but should look closely at how those staff can get involved in the 2022 rollout of bigger actions towards sustainability.

Next Steps:

- ★ Scott + Ellen + Geoff meet to prepare work session. Explore whether "[The Plan](#)" might find synergies with "The Spark Fund" idea.
- ★ Geoff connects w CAC leadership to engage their regular gatherings.
- ★ A detailed 8-year plan is drafted by the community with town staff support (towards the end of 2021 or early 2022 (?)).
- ★ The Spark Fund is modeled after the [Park City Community Fund](#), a partnership between the utility company, small businesses, residents, and inspired philanthropists. It distributes funds in a "shark tank" format through loans, grants, and other creative instruments.



Recommended Reading

- **Getting Green Done**, Auden Shendler. This book, written by an Aspen Ski Co. Vice President, exposes the reality of climate action, namely that it has to ROI and that it involves a lot of hard work from a brand of tough folks. Auden refers to WWII as the exemplar for how people can cooperate towards a common task. He specifically references Adam Palmer in this instant classic on how to steer mountain towns towards net-zero.
- **Drawdown**, Paul Hawken. This book lists the 100 tactics humans will need to engage if they are to survive on planet earth. Other planets exist, but this book suggests we make the best of earth's conditions. This book was the centerpiece of the mt2030 conference in October of 2019 which Adam & Geoff attended, along with Jane Goodall.
- **Natural Capitalism**, Hawken, Lovins, Lovins. Explores the profitability of the next industrial era and shows that innovative orgs will reap tremendous benefits. The rules of the game are changing and municipalities stand to benefit greatly from these ideas, from ebikes to green funds. <http://www.natcap.org/>

April 14, 2021 8:00am Meeting // Black Coffee // Kathy Chandler Henry & Geoff

Setting the Stage: That feeling you get, as a kid, when you participated in a community service activity that helped someone who was in need. When you added hope and resources to their life. That high you get, that feeling of “service endorphins” that you once felt in church and at the senior center and during a trail clean-up. That’s the feeling that will maintain the forward momentum, but for now we just need a spark.

The Spark Fund begins by benchmarking high-performing funds, in a space for public good, like the [Park City Community Fund](#) and the [Colorado River District](#).

Key ideas to borrow:

- Income composition (Town, County, Grants & Donors)
- Outlay models and financial tools (Loans, Grants, Forgivable Loans)
- ROI/Shark Tank process (Compete for \$ and stir-up dormant actors)
- Specific mission given expected growth (population, housing, impact)
- The benefits of steady income (No more bake sales)
- Monetizing the footprint (Start with how we can save money being wasted on oil/gas)
- Badass multi-generation infrastructure (Think big, like microgrids + robust inputs)
- Priority initiatives based on CAP & TOE assets

Ideally, the Town of Eagle would analyze successful approaches to “emergency grade” that other towns have used. **Gypsum** with its Street Light, solar array and Micro-hydro projects. **Park City** with its impressive relationship with diverse political leaders and industry chiefs.

Key ideas to borrow:



- It's about money, not carbon
- It's about jobs, infrastructure and innovation
- It builds community enthusiasm and bonds

Other orgs to “hitch our future” to include Holy Cross Electric with a strong and clear path to 2030. Establishing congruent timelines with organizations like Walking Mountain’s 2020 (updated) CAP Plan will help identify priority tactics for our mountain region. Integrating Mountain Towns 2030’s “Solutions Project” architecture will help add relevancy and inspiration.

Key ideas to borrow:

- Backwards Design - town demands in 2030, predicted water and wildfire challenges
- Total infrastructure needed
- Total cost of infrastructure + ongoing maintenance
- Monetizing the footprint
- Connected to Paul Hawken’s “Drawdown” tactics

Other ideas for Eagle from Kathy: Let’s make West Eagle the first net-zero neighborhood in Eagle County. Let’s become “good at batteries”. Let’s prioritize support for agricultural initiatives like “healthy soil” in Eagle. Electric bus that loops Gypsum/Eagle.

April 16, 2021 8:00am // More Black Coffee // Scott Turnipseed

Town of Eagle Council needs one voice to communicate with staff. Start with the Strategic Plan. Budget in October for 2022.

Sustainability position should fall under the Public Works department. Copies of “Getting Green Done” for the PW team.

In the past, public/private funding efforts (Ex: River Park) have become a little messy. Private can be left asking “why am I funding this if there is a tax funding it?” Some donors have an agenda that can muddy the mission.

ROI is king. Finding projects that return steady income to the town. West Eagle & Mountain Rec (electrify new buildings)

Connect sustainability to Open Space objectives. Where can we “double dip”?

April 29, 2021 9:00am // Still More Black Coffee // Brandy Reitter

Let’s start with “low hanging fruit” over the near term. Get a few victories, develop some inertia.



July 2021: Sustainability Work Session

1. Provide copy of “Getting Green Done” to Council + 1-2 excerpts reviewed
2. Luke Cartin presents: The Architecture of Sustainability for Mountain Towns
3. Key Discussions:
 - a. Benchmarking high performing towns (Carbondale, not Vail)
 - b. Finding the wins that work for Public Works (no new restrooms)
 - c. Avoid the “bake sale” funding model and “clean up” the annual Capital transfer
 - d. Harness the strengths of the CAP vision by surfing their wave

November 2022: Quality of Life Ballot Initiative (Property Tax Question)

1. Infrastructure: Both Sustainable & General
2. Open Space Investments
3. Inspiring a diverse collection of actions & advocates

Resources:

Getting Green Done

[The Future of Energy](#) - a look at some easy, cost-effective tactics for moving Eagle towards a more efficient town, with a resilient economy and sustained quality of life. Following the council review, host a broader town viewing, possibly to catalyze the formation of a Sustainable Advisory Team. Caution: Forming committees on sustainability can become dysfunctional if the team gatherings become a place to share war stories, rather than act expeditiously to drawdown carbon.

Initial Tactics Brainstorm // First Projects

West Eagle: First Net-Zero Neighborhood in Eagle County

Public Works HQ: Massive PV electric hub to establish lower and more gradual electricity expenditures

Annual Capital Transfer: Shrink the burden of expenditures currently placed on the town General Fund by leveraging a property tax initiative that eliminates the need for Capital Fund transfer.

Generally: Opportunistic electrification of town buildings and assets, based on existing timelines and maintenance schedules.

Questions:

Should Open Space be tied to the ballot initiative or be funded as it currently is?

Would a “Community Fund”, revolving and green, be a way to inspire dormant sub-communities towards creative drawdown actions? Ex: Ag Sequestration actions

How can we reduce our water usage as a town in preparation for “Extreme Drought” impacts?

There are 100 reasons to say “no” to this but can council find one reason to say yes?



May 3, 2021 3:00 pm // Mountain Towns 2030 // “Solutions Project” w Luke Cartin

This group, assembled on zoom and representing dozens of municipalities in several US States, led by Luke Cartin, gathered today to agree upon an optimal format for supporting towns in the west on finding solutions to reduce carbon.

Valeda Scribner: Emissions Accounting software. This new platform allows for stakeholders to track CO2 across several areas, like kwh, btus, and tons of trash. CO2 footprint needs to be established by the Town of Eagle and then leaders must “monetize the footprint”. Less Federal oversight these days so plenty of independence for local leaders to attack change. Highlighting the stories of other towns. Looking at the way climate leaders work with and navigate positive impacts with Town staff and Town boards.

Equity: MT2030 is seeking “first nations” representatives to join the visioning of the team. Mountain west nations sought. Communitywide framework that strengthens equitable outcomes. Possible Dine representative: Alastair Bitsoi. Solutions from the ground up.

Go from Pinto to Cadillac: Start with the cheap and easy. The low hangers. Build some momentum and have a vision for the big expenditures but be patient with those.

Refrigerants. This is an example of a topic that many don’t know about. This “Solutions Project” group will seek to identify technical leaders across disparate fields to aid in the thoughtful consult of local climate action.

Waste: Recycle, compost...cardboard, bags...still seeking the best way forward but might mean having all of these fall under “waste”.

Mountain Towns, community project. PC Community Fund is gearing support towards businesses, individuals, & non-profits. See also: Jackson, WY. Wastewater.

TOE Council Meeting // May 11, 2021 // “Adoption vs Support”

Concerns were raised around the cost of construction when faced with adopting the updated 2020 language in the CAC. If building costs are “13% higher” due to electrification requirements, builders would be handcuffed - an unintended consequence of climate conscious leaders. A better way forward is required. More discussion is necessary and the upcoming July 6th TOE Work Session is a strong opportunity to consider all sides of this decision.

[Here](#) is the staff memo on the CAC adoption.

May 14, 2021 11:30am // Exploring Financial Instruments // Merv Lapin



Merv outlined the two types of funds. Operating Funds and Endowment Funds. Merv has done twelve 501c3 funds over the years and they usually start as operating funds but his goal is to create endowments. The endowments generate interest which is then moved to the operational fund. The principal of the endowment never depletes. Many high-worth investors will ONLY give to endowments because they don't want to see money pissed away on short term projects and believe steady income over long periods is how you build great things.

We agreed that the “iron is hot” on raising money for a “Palmer Fund”, given the timing of the tragedy and the community's compassion and will to support is high. Merv compared this to the Steinburg Fund which is dedicated to supporting medical needs at the hospital in Vail. I asked Merv whether this could be a “socially conscious” capital fund, where investors would see 3-5% returns while doing good in their community. He thought that might work if the focus was solar projects or micro-hydro projects but that for-profit groups won't give to a general slush fund as much as they want to know the specifics of the fund's investment outcomes...and that people like to see the result, like infrastructure stuff, not

Merv asked whether there were any local foundations that are already dedicated to the task of DRAWDOWN of carbon. If so, he said, it might be easier to run this fund through VVF or the Community Fund (also suggested by Kathy Chandler Henry). Creating more 501c3 orgs in the valley is precarious given there are over 200 already. Merv likes the idea of keeping the fund focused on the Town of Eagle to start with. Although it could eventually become a tool for the whole county, it is easy to lose control when creating a county-wide fund.

May 20, 2021 // Black Coffee // Matt Scherr & Geoff Grimmer

Focusing on the ways the PF could inspire a deeper partnership between the county and town. West Eagle was again the topic of much conversation with the idea of first all-electric neighborhood.

May 25, 2021 10:00am // Env and Social Justice // Luke Cartin & Alastair Bitsoi

MT2030 = North America's most ambitious climate goals. Instead of being in conflict with nature, become the communities we want to be. Mountain Towns = Towns connected with nature. We will be imperfect, but we will make progress. Finding pathways forward. MT2030 is a start-up. Regenerative vs. Sustainability. Ute Land Trust. Braden Meeks (?) Ute Business Council. Indigenous narratives. Tribal historic preservation offices. Land Management. THPO Offices. Name of the mountain in the local language. Utah Tribal Leaders - Indian Affairs. Passing resolutions. Keeping a seat at the table. Western communities. Trust. Privilege. The problem is climate change. Make rich people feel less guilty. Many parts.



Solutions are under foot. Cultural lens - fire management. Control the fire. "Wild" fire. Help us fire! Includes a conversation. Opportunity to be the leader. Ranching, water & forest. Soil health and water management. We have \$ to improve soil. We're creating harm. We'll also support ranching communities. Develop the kinship. Disingenuous agreements. Establish partners. Navajo Forestry. Jason Jensen's older brother. REI contact. DEcolonize. DEI. Corporate structures. Quantify and evaluate.

Acknowledge the water. Energy efficiency, low engagement. Volunteer voice. Dine Green Growth. UN Sustain goals. Guam Green Growth.

May 31, 2021 11:57 pm // Using the name "Palmer Fund" // Kalie Palmer

Hi Geoff!

Thanks for reaching out - wow, what a cool program! Thank you for honoring Adam's vision for a greener future by working on this!!

I didn't take a ton of time to review everything but would love to learn more once I get through Adam's services. We're in the thick of it right now! But off the cuff, I have a few early thoughts for you to consider.

With regard to using his name to generate interest - we would be honored, thank you! I agree that the connection will help inspire progress - especially right now, people are heart driven to give to causes that Adam cared about.

Putting my non-profit hat on, I think it would be interesting to ask some expert fundraisers about how to name the fund. My first thought is that "Palmer Fund" needs to be explained. It could be a college fund for the Palmer girls, or something totally random and might be confusing to people who don't know Adam. A good name is important. Eco-Build, Sustainable Communities, Energy-Smart - these are names for programs that Adam built that sell themselves - no explanation needed. Maybe there is a way to name the fund in a way that will honor Adam's vision for a more sustainable Eagle and also explain the purpose of the fund?? Maybe his name/story could be the background story or the tagline and be more impactful than if his name was in the title of the fund? Or maybe his name is in there, but there is another descriptive word that explains the fund a bit more?

I hope this helps. You have my blessing to "Adam inspire" EVERYONE to carry out his vision!

Kalie



P.S. I think it would be super cool if you added curbside composting to your list of potential projects! That's one of my Adam inspirations we recently started - we have a Vail Honeywagon compost bucket and drive over to the recycling center to dump it every week. It feels so good to reduce our trash and put nutrients back into the soil. I bet a lot of people would be into it if it was curbside!

June 2, 2021 // Email // Luke Cartin & Geoff Grimmer

Some exciting updates to the [TOE Sustainability Brainstorm](#), including a very positive first reaction from Kalie Palmer on the idea of a Climate Fund. We now have the Eagle Valley Community Fund on board the hosting of the fund. We also have a few eager donors and a target of \$500K for year one (launching January 1).

Still exploring the "how" on disbursing funds.
Still brainstorming technical experts that would make this project soar.
Still need to collect the first check from large private donors.
Still need to finalize the topics that would be best for you to cover during the work session on July 6 at 4pm.

Was thinking the EVCF would have a steering committee that would manage the disbursements. A few members that might be powerful to have on board:

Jon Gitchell (Eagle resident and environerd)
Tom Goserowski (TOE Public Works)
Merv Lapin (Primary donor)
Erik Snyder (Drawdown Fund & Armada Skis)

June 7, 2021 // Cortados // Bryan Hannegan & Geoff Grimmer

Meeting with Bryan Hannegan is a little like meeting with a famous Senator or something. He is a powerhouse, and runs power to our houses, and you try to write down everything he says so you can go back and perform 2-3 dozen google searches before you see him next. Here are some ideas from BH:

Adam was the guy who brought Bryan to Holy Cross. Bryan had been at NREL (RSF Building). HCE is passionate about a \$350,000 solar project and just needs TOE to find 6-7 acres. The rest is "turn key" and may be a good kick-off project for the PGF. Should be structured as a "Barn Raising" and will take two days to add this powerfield. Lisa Reed is the contact. Somewhere visible would be powerful.



Basalt Vista offered a “Five Part Package” that Eagle developments should consider. The five parts needed for four homes included 1. Solar 2. Batteries 3. Heat Pumps 4. EV Chargers 5. Air Source Pumps. Cost = \$50,000. Learn more June 16th at Open House in Basalt. Bryan encouraged attendance.

Bryan requested that the PGF prepare a formal pitch for support. This should be more about in-kind and resource support than cash, but loans with ROI are a thing. HCE can be counted on for labor, know-how, attaching their name to stuff, process-wisdom & marketing. Pitch should show the HCE Board “How” we plan to do this. HCE is all about serving its members in a creative way that allows for “yes and...” responses to community solutions.

HCE hopes to fully decarbonize power by 2025. The next big step is adding batteries to solar projects so that HCE has options to draw power from batteries during peak loads when prices per kwh are higher. EV infrastructure is a priority right now. Equity is crucial and things like electric busses and solar on affordable housing are bigger wins. Accessing finance capital is the key to feeding the engine (going faster on their drawdown vision).

A strong thermal energy plan at the upcoming mountain rec campus should strongly be considered. West Eagle, Haymeadow and Hockett are all opportunities for the “Five Part Package” of resilience and builders/developers could be offered \$ carrots for pre-wiring new homes for solar and efficiency. Showcasing projects is always a good move.

Creating a high-performing fund for a municipality has the potential to become a model for local communities to leverage meaningful drawdown actions.

Adam Quintin (HCE) might be a strong choice for Steering Committee.

Active Energies would be a sweet partner of the PGF.

CLEER is an org that will be useful to the PGF.

Auden Shendler should be consulted and if possible, join the steering committee.

June 15, 2021 // Oat Cappuccinos // Laura Hartman & Geoff Grimmer

Discussing the marketing effort necessary to launch the fund. What are the primary fundraising targets? What will the rubric look like for the steering committee? Who are the first private donors to approach? How is the fund set up in Park City? What events might we host throughout the year? What does the timeline look like in the first year?

Laura has worked on several other heart-driven initiatives. She would managed the back end of the PF along with 5-6 other funds including the Mira Bus, Community Food Bank and other similar efforts that improve the community.

June 16, 2021 // Oat Cappuccinos // Kalie Palmer & Geoff Grimmer



Looking forward to the 7/6/21 work session.

Important to consider how this fund can partner with orgs like habitat for humanity to combine all that is important with sustainability with other “big” initiatives like affordable housing. Organizations like Habitat for Humanity (Kalie is a leader in this org) should be considered as a beneficiary of Palmer Fund efforts and partner with net-zero building projects to support residents looking for entry level housing.

July 6, 2021 // Lattees // Keith Klesner & Geoff Grimmer

Keith is excited to get rolling as the newest rep on the Holy Cross Energy Board. Effectively he has filled Adam’s set. Keith brings strong “industry know how” and is similarly aligned to Bryan Hannegan on ways to jump start clean infrastructure projects in the TOE.

OUTCOMES

1. Town Operations Net Zero by 2028
2. Greater Eagle Community Net Zero by 2030

TOWN OF EAGLE, COLORADO RESOLUTION NO. 56 (Series of 2021)

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF EAGLE, COLORADO ADOPTING TOWN-WIDE SUSTAINABILITY GOALS

WHEREAS, the Town Council adopted a strategic plan that prioritized investing in environmental and energy sustainability;

WHEREAS, the Town of Eagle is focused on environmental impacts of decision making and will ensure that projects and policies reflect a focus on improving and sustaining natural resources for future generations;

WHEREAS, the Town of Eagle strives to be the leader in Eagle County in reducing its carbon emissions and greenhouse gases;

WHEREAS, the Town will collaborate and leverage sustainability partners in the region to accomplish its goals; and

WHEREAS, the Town Council supports sustainability efforts that make economical sense for the Town organization and the greater Eagle community;

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF EAGLE, COLORADO AS FOLLOWS:

Section 1. The Town Council hereby adopts a sustainability goal for achieving net-zero carbon emissions for the Town of Eagle operations by 2028.

Section 2. The Town Council hereby adopts a sustainability goal for achieving net-zero carbon emissions in the greater Eagle community by 2030.

INTRODUCED, READ, PASSED, AND ADOPTED ON JULY 27, 2021.

COLORADO TOWN OF EAGLE,

Scott Turnipseed, Mayor

ATTEST:

Jenny Rakow, Town Clerk



PARTNERS

Holy Cross Energy
Mountain Towns 2030
Active Energies
Walking Mountains Science Center
Colorado River District
Rocky Mountain Institute
Sun Sense
Eagle County

TIMELINE

2021

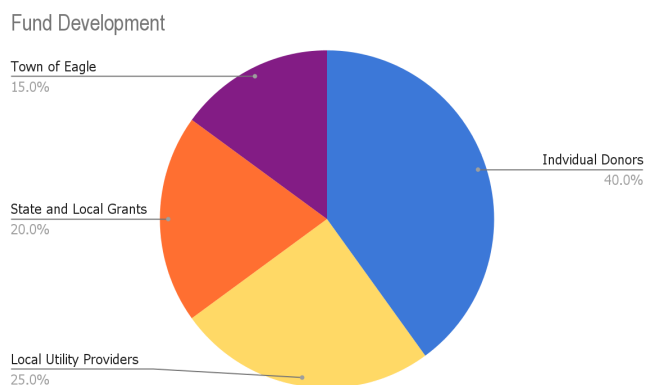
August 10: Present Climate Fund Report to TOE Council
August 24: Conceptual support for Palmer Fund by TOE Council // Launch Silent Match
September 16: Adam Palmer's Birthday
September 24: Convene Steering Committee // Tackle Agenda 1
October 15: End Silent Period // Public Fundraising Push

2022

January 1: Announce Total of Fund // Disburse first Loans
February 15: Anniversary of Avalanche // Announce RFP for March 15
April 15: Disburse first Grants

INCOME

1. Private & Business Donations + Local & State Grants

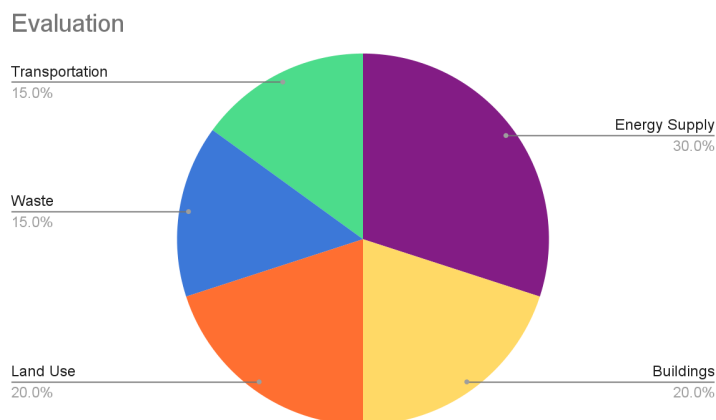


2. In-Kind Support
3. Pro-Forma // 2022-2030



DISBURSEMENTS

1. Feasibility
2. Town of Eagle Priorities
3. Return on Investment
4. Drawdown Priorities // Solutions Project (MT2030) // CAP Priorities



GOVERNANCE

1. Steering Committee
 - a. Start-up structure
 - b. Long term Structure
2. Financial Structure
 - a. Endowment + Operational
 - b. GRF

GUIDING DOCUMENTS

1. Town of Eagle Planning Documents

Strategic Plan			https://www.townofeagle.org/DocumentCenter/View/16287/Strategic-Plan-?bldId=
Elevate Eagle (Comprehensive) Plan			https://www.townofeagle.org/DocumentCenter/View/16477/Elevate-Eagle-Comprehensive-Plan-with-Appendix_reduced
Water Efficiency & Conservation Plan			https://www.townofeagle.org/DocumentCenter/View/16334/Eagle-WECP-Final



Haymaker Trailhead Master Plan			https://www.townofeagle.org/DocumentCenter/View/16173/Haymaker-Trailhead-Campus-Master-Plan---Final?bidid=
Downtown Assessment (Plan)			https://www.townofeagle.org/DocumentCenter/View/16174/Eagle-Community-Assessment-Report-2019?bidid=
Many other plans!			https://www.townofeagle.org/727/Long-Range-Planning-Projects
Eagle River Regional Water Efficiency Plan			https://www.erwsd.org/wp-content/uploads/2018-Regional-Water-Efficiency-Plan.pdf

2. Climate Action Plan (CAP)
3. Drawdown Tactics

ACTION STEPS

1. Determine the host of the fund
2. See Timeline

APPENDIX

1. Palmer Fund Overview

The Palmer Fund

Net-Zero in the Town of Eagle by 2030

The Palmer Fund, created in honor of former Eagle resident Adam Palmer, is designed to raise and disperse funds towards achieving “**Net Zero by 2030**” within the Town of Eagle.

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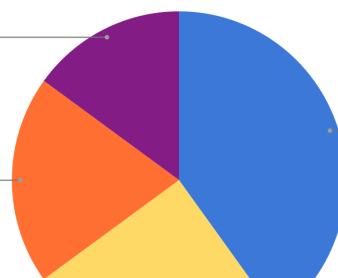
Raising Support

Fund Development

Town of Eagle
15.0%

State and Local Grants
20.0%

Individual Donors
40.0%

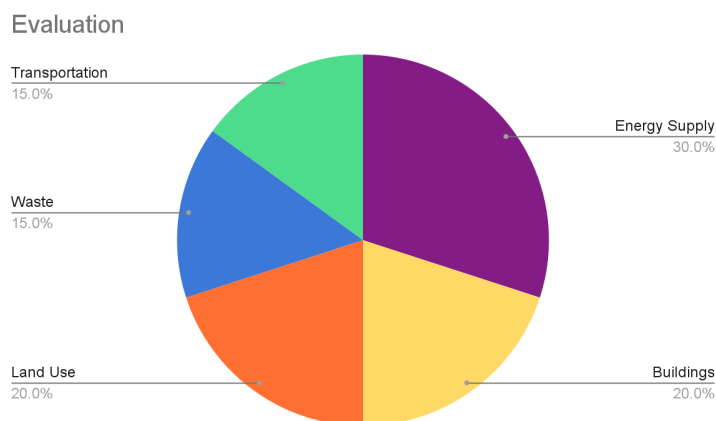




As so many people were touched by Adam’s kindness, humor and intellect, the Palmer Fund is a “heart driven” initiative that inspires support from individual donors, businesses, state and local government, and through special events. All donations are tax-deductible.

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Timeline

The Palmer Fund aims to raise \$500,000 by the end of 2021 through individual donors and regional partners. The first grant cycle will occur in 2022.

Partners

The Town of Eagle and Eagle Valley Community Foundation will establish the fund through an initial fiscal sponsorship, following a proven model by the Park City Community Foundation. Geoff Grimmer is leading the initiative for the Town and Laura Hartman from EVCF. A steering committee will be established to oversee the strategic disbursement of the funds. Holy Cross Energy, Eagle County, and local businesses will also be invited to participate.

About Adam Palmer

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others to follow. His legacy was multifaceted yet his efforts to develop a more sustainable town were central to who he was and where he put his energy.



2. “Eagle Today” Article

Look Ahead to Shred

Eagle Today

July 2021

by Geoff Grimmer

In his recent essay in Cross Country Skier magazine, Pete Vordenberg reminds us that one must “*look ahead to shred*”. The phrase is simple but it’s relevancy is far-reaching. It applies to nordic skiing, mountain biking, and really anything in life where you are trying to navigate a challenging stretch in the trail. The idea is that you look *not* where you are going but where you want to be going. By focusing on the optimal path ahead we will be more successful at avoiding negative obstacles along the way.

Town of Eagle Strategic Plan

For the Town of Eagle, finding the optimal path ahead involves several considerations. The first question is, what does our [strategic plan](#) prioritize? One would encourage all Eagle residents to scan this user-friendly plan and see if it aligns with their priorities. Yes, we can all agree to “maintain and enhance the quality of life”, but how do we do that? Does our plan look ahead to shred or are we staring down at our boots? There are nine major objectives in the plan but two of these objectives (p. 9) are worth a deeper dive:

Match Infrastructure with Quality of Life

We can fortify our quality of life and increase economic vibrancy by investing in infrastructure. Infrastructure spending is similar to education spending in that it has far-reaching multiplicative impacts on the long term strength of an economy. This means updating our water pipes below the roads, bringing a new water treatment facility online, completing broadband upgrades, and implementing a multi-modal transportation plan. It is not the role of government to control all the finite details of how our community flourishes, but it is our role to establish the structures needed for people to work and live within. Energy systems, reliable water and wastewater treatment, fast internet, emergency services, and trash services are among the infrastructure



supports that government must consider. Without these investments, our community will face marvelous and uncomfortable challenges.

Invest in Environmental and Energy Sustainability

When deciding how to spend money on infrastructure, it is imperative that we recognize that the industrial age is in its final stages. Most agree we are now living in a digital age, where it is cheaper and more reliable to harvest electricity from sun, wind and water than it is from oil, gas, or coal. It's not about who is right or wrong, it is about where we can invest our limited resources to optimize our return on investment (ROI). By transitioning to cleaner energy sources, we are "looking ahead to shred" by focusing on where we want to go rather than where we are going. This also means our systems will be more resilient to threats like drought and wildfires, both of which are at record levels in Colorado due to increases in atmospheric temperatures. We should be looking at ways to run our small town at net-zero by 2030 using 100% clean and renewable energy sources.

Fortunately, on July 27th we took the first step in this process by passing (7-0 vote) Resolution 56 - 2021, which calls for the town operations to be net-zero by 2028 along with the full community to be net-zero by 2030. This is an ambitious goal, but how will we reach it?

Benchmarking High Performers

One of the best ways to build a high-performing model is to benchmark the successes of others. This is true whether you are developing a sports program, a small business or a community outreach project. What do the high performers do? When it comes to addressing climate change, there are several regional superstars that we are watching closely. The first is [Holy Cross Energy](#), which has exceeded its already ambitious targets for carbon reduction and established itself as a regional leader through cost-effective innovation. The second is the [Colorado River District](#) which fights to keep water on the Western Slope, supporting ranchers as they seek more efficient uses for water, along with maintaining quality and quantity of rivers for fish and wildlife. The final high-performer is the [Park City Climate Fund](#), which views global warming as "an invitation to build, innovate and effect change...a pathway that awakens creativity, compassion and genius."

Avoiding Bake Sales

In the past, the Town of Eagle has identified numerous projects that would drawdown our carbon use, while maximizing ROI. The trouble is that we often lack the upfront capital (\$) to launch these projects. We have been very strict about getting the job done at the lowest upfront cost, to minimize tax exposure for our residents. This has meant that whenever we wanted to launch a green project we would first have to host a "bake sale" to fund it (not actually a bake sale, but an action that proceeds the project where money is raised or squirreled from the general fund). Accordingly, we are exploring the idea of a Green Revolving Fund (GRF) that



would collect capital from private donors, state and local grants, and local utility providers to provide disbursements (loans and grants) that would create revolving returns. These projects seek to “monetize the footprint” of the town, meaning that we would prioritize infrastructure that reduces our existing costs, preferably “dirty” costs (those spent on oil, gas, coal, and other investments of yesteryear).

An example of this might be a **solar array** initiative where the GRF would cover a portion of the upfront costs so the Town of Eagle can defray the initial cost to stay within budget. Another example might be a **micro-hydro** install that generates electricity as water moves through our water treatment pipes. In all cases, these infrastructure upgrades are best done during the regular replacement process, meaning that we want to act on these projects in accordance with our regular maintenance schedules. We wouldn’t add an **EV car** to the town fleet unless our vehicle replacement schedule calls for it...but if the car costs more money up front we would fund the difference with the GRF. Meanwhile, the GRF would collect the over-time cost savings accrued to replenish and eventually grow the fund for deeper investments in the future.

More on Green Revolving Funds

A successful GRF for the Town of Eagle will incorporate two forms of disbursement. The first type are loans, which are paid back to the fund over time. The second type are grants which are not paid back. Both of these disbursements will be evaluated by a steering committee based on a rubric that prioritizes a.) completion feasibility, b.) Town of Eagle priorities, c.) ROI, and d.) net carbon drawdown. It will be represented by technical experts, town officials and donors. The fund will operate both an Operational Fund and an Endowment Fund. Both will aim to address priorities (Energy, Buildings, Transportation & Waste) of the [Eagle County Climate Action Plan](#). We will know if the fund is successful based on the diversity of the applicants and their projects.

Successful applicants may seek to address curbside composting, walkability of town neighborhoods, net-zero buildings, builder education workshops, xeriscape, greener codes, rooftop solar, forest protections, farm irrigation efficiency, plant-rich diets, electric bikes, refrigerant management, or low flow fixtures. The “journey is the reward” so applicants are encouraged to find joy in the process and develop new friendships, stronger community and that feeling of joy one experiences when they help their community improve. If you’re not sure how to start, just remember to “look ahead to shred”.

How Can I Get Involved?

There are dozens of ways you can help the Town of Eagle improve quality of life. One pathway is to research sustainability topics that you personally can implement at your home. This might include subscribing to Holy Cross Energy newsletters (link above) and acting on opportunities to add solar to your roof or an electric car to your garage. You could also study the County Climate Action Plan (link above) and identify an action to take that supports their goals. Finally, we invite you to read [Getting Green Done](#), by Auden Shendler. It features a short section about



Adam Palmer and describes a pathway for municipalities to implement successful green projects. You might also join our Council in reading [Drawdown](#) by Paul Hawken, which outlines the 100 most impactful tactics for drawing down carbon.

If green stuff is not your interest, you can also get involved by signing up for Town of Eagle updates (by email or text) [here](#). This will allow you to see what issues and topics we are covering during our two Council Meetings each month. Thanks for reading this “Eagle Today” update and for all YOU are doing to make Eagle a better place for everyone!

Geoff Grimmer is a Councilmember in the Town of Eagle

3. Vail Daily Article: Net Zero by 2030

<https://www.vaildaily.com/news/eagle-announces-ambitious-goal-of-net-zero-carbon-emissions-by-2030/>

4. Steering Committee // Agenda 1

<DESIGN IN PROGRESS>

	Topic	Sub-topic	Solution	Priority
	Buildings	Shift Energy Sources	Biogas for Cooking	
	Buildings	Enhance Efficiency	Building Automation Systems	
	Electricity	Shift Production	Biomass Power	
	Electricity	Enhance Efficiency	Building Retrofitting	18
	Electricity	Shift Production	Concentrated Solar Power	x
	Electricity	Improve the System	Distributed Energy Storage	2
	Electricity	Shift Production	Distributed Solar Photovoltaics	1
	Electricity	Enhance Efficiency	District Heating	
	Electricity	Enhance Efficiency	Dynamic Glass	
	Electricity	Shift Production	Geothermal Power	
	Electricity	Enhance Efficiency	Green & Cool Roofs	
	Electricity	Improve the System	Grid Flexibility	
	Electricity	Enhance Efficiency	High-Efficiency Heat Pumps	
	Electricity	Enhance Efficiency	High-Performance Glass	
	Electricity	Enhance Efficiency	Insulation	
	Electricity	Enhance Efficiency	Led Lighting	
	Electricity	Enhance Efficiency	Low-Flow Fixtures	
	Electricity	Shift Production	Methane Digesters	
	Electricity	Shift Production	Micro Wind Turbines	
	Electricity	Improve the System	Microgrids	
	Electricity	Enhance Efficiency	Net-Zero Buildings	3
	Electricity	Shift Production	Onshore Wind Turbines	10
	Electricity	Shift Production	Small Hydropower	4
	Electricity	Enhance Efficiency	Smart Thermostats	5
	Electricity	Enhance Efficiency	Solar Hot Water	
	Electricity	Improve the System	Utility-Scale Energy Storage	9
	Electricity	Shift Production	Utility-Scale Solar Photovoltaics	8
	Electricity	Shift Production	Waste-to-Energy	
	Electricity	Enhance Efficiency	Water Distribution Efficiency	
	Engineered Sinks	Remove & Store Carbon	Biochar Production	
	Food, Agriculture, & Land Use	Shift Agriculture Practices	Conservation Agriculture	6
	Food, Agriculture, & Land Use	Shift Agriculture Practices	Farm Irrigation Efficiency	
	Food, Agriculture, & Land Use	Protect Ecosystems	Forest Protection	
	Food, Agriculture, & Land Use	Protect Ecosystems	Grassland Protection	
	Food, Agriculture, & Land Use	Protect Ecosystems	Indigenous Peoples' Forest Tenure	
	Food, Agriculture, & Land Use	Shift Agriculture Practices	Nutrient Management	
	Food, Agriculture, & Land Use	Protect Ecosystems	Peatland Protection & Rewetting	
	Food, Agriculture, & Land Use	Address Waste & Diets	Plant-Rich Diets	7
	Food, Agriculture, & Land Use	Address Waste & Diets	Reduced Food Waste	15
	Food, Agriculture, & Land Use	Shift Agriculture Practices	Regenerative Annual Cropping	
	Food, Agriculture, & Land Use	Protect Ecosystems	Sustainable Intensification for Smallholders	12
	Industry	Improve Materials	Alternative Cement	
	Industry	Address Refrigerants	Alternative Refrigerants	
	Industry	Use Waste	Composting	18
	Industry	Use Waste	Landfill Methane Capture	
	Industry	Use Waste	Recycled Paper	
	Industry	Use Waste	Recycling	
	Industry	Address Refrigerants	Refrigerant Management	
	Land Sinks	Use Degraded Land	Abandoned Farmland Restoration	14
	Land Sinks	Protect & Restore Ecosystems	Forest Protection	
	Land Sinks	Shift Agriculture Practices	Managed Grazing	
	Land Sinks	Shift Agriculture Practices	Multistrata Agroforestry	
	Land Sinks	Shift Agriculture Practices	Perennial Biomass Production	
	Land Sinks	Shift Agriculture Practices	Perennial Staple Crops	
	Land Sinks	Shift Agriculture Practices	Silvopasture	
	Land Sinks	Protect & Restore Ecosystems	Temperate Forest Restoration	
	Land Sinks	Shift Agriculture Practices	Tree Intercropping	
	Land Sinks	Use Degraded Land	Tree Plantations (on Degraded Land0	11
	Transportation	Shift to Alternatives	Bicycle Infrastructure	16
	Transportation	Shift to Alternatives	Carpooling	
	Transportation	Enhance Efficiency	Efficient Trucks	
	Transportation	Shift to Alternatives	Electric Bicycles	17
	Transportation	Electrify Vehicles	Electric Cars	13
	Transportation	Enhance Efficiency	Hybrid Cars	
	Transportation	Shift to Alternatives	Public Transit	
	Transportation	Shift to Alternatives	Telepresence	
	Transportation	Shift to Alternatives	Walkable Cities	

	Solar Array	Eagle	HCE Funding	Lapin Land	HCE Install
	Micro-Hydro	Eagle	TOE Funding	TOE Water	AE2S Engineering

Operational

Endowment

Lapin Foundation	\$20,000,000	0.05
Tang Foundation	\$10,000,000	0.04

\$1,000,000
\$400,000

2021 Pro Forma

Income

	July	Aug
Donations		25,000

Expenses

Disbursements		
Loans	0	0
Grants	0	0
Admin		
Branding	1500	1500
Marketing	1000	2000
Salary	0	0

2022

Sept	Oct	Nov	Dec	Total	Jan -Mar
				Total	
	0	0	0	0	\$250,000
	0	0	0	0	\$25,000
				3,000	
4000	3000	2000	2000	14,000	
0	0	0	0	0	15,000

2023

Apr-Jun	July-Sep	Oct-Dec	Total	Jan -Mar	Apr-Jun
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Total

Total

14000
20000

Total

15000	15,000	20,000	65,000
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2024

July-Sep

Oct-Dec

Jan -Mar

Apr-Jun

July-Sep

Oct-Dec

Total

14000

20000

75,500

14000

20000

Total

14000

20000

75,500

2025				2026	
Jan -Mar	Apr-Jun	July-Sep	Oct-Dec	Jan -Mar	Apr-Jun
Total				Total	
	14000		14000		14000
	20000		20000		20000
Total		75,500		Total	

2027

July-Sep

Oct-Dec

Jan -Mar

Apr-Jun

July-Sep

Oct-Dec

Total

14000

20000

75,500

14000

20000

Total

14000

20000

75,500

2028

2029

Jan -Mar

Apr-Jun

July-Sep

Oct-Dec

Jan -Mar

Apr-Jun

Total

Total

14000

14000

14000

20000

20000

20000

Total

75,500

Total

2030

July-Sep

Oct-Dec

14000

20000

75,500

Eagle River Regional Water Efficiency Plan	https://www.erwsd.org/wp-content/u
Park City Community Fund	https://parkcitycf.org/how-we-work/g
Grassroots Carbon	https://buildgrassroots.com/
Mountain Towns 2030	https://mt2030.org/
CAC 2020 CAP Update	https://f.hubspotusercontent00.net/h
Rocky Mountain Institute	https://rmi.org/wp-content/uploads/2
Active Energies	
Solar Sense	
Holy Cross Electricity	

[ploads/2018-Regional-Water-Efficiency-Plan.pdf](#)

[growing-community-initiatives/climatefund/](#)

[ubfs/316756/CAP%20UPDATE_2020%20FINAL_WEB.pdf?__hstc=197632112.ab7db189e7a3f91d4981da1,](#)

['018/06/RMI_Economics_of_Electrifying_Buildings_2018.pdf](#)

[c6bd46ed1.1617654080003.1619807488208.1622642772289.7&_hssc=197632112.1.1622642772289&_t](#)

[hsfp=4245248966&hsCtaTracking=e57ef355-adf7-4a02-831e-a0c6b00d0769%7Ca09a8455-7aa6-4a71-b9cf](#)

[3-814bfa76a60a](#)

Name	Representing	Email
Jon Gitchell	Eagle Resident, Environerd, Friend of Adam	john.gitchell@eaglecounty.us
Tom Goserowski	Town of Eagle, Public Works	
Merv Lapin	Individual Donor Community	mervlapin@hotmail.com
Erik Snyder	Drawdown Fund & Armada Skis	
Angelo	Eagle County	
Palmer Girls	Palmer Family	
Laura Hartman	Eagle Valley Communiy Foundation	laura@eaglevalleycf.org
Geoff Grimmer	Town of Eagle, Councilman	geoffrey.grimmer@townofeagle.org

Phone

317-828-2625

970-987-9790

GRF Early Development

<https://www.slideshare.net/joeofiowa/grf-guide-deck-4/>

GRF How To

<https://betterbuildingssolutioncenter.energy.gov/toolkit/>

Templates & Forms

<http://greenbillion.org/resources/#sample-green-revolv>

*Note Carleton College's Cost Savin

[222013-webinar-fina-lv2](#)

[is/green-revolving-funds](#)

[ing-fund-documents](#)

igs repayment model

Strategic Plan	https://www.townofeagle.org/Docum
Elevate Eagle (Comprehensive) Plan	https://www.townofeagle.org/Docum
Water Efficiency & Conservation Plan	https://www.townofeagle.org/Docum
Haymaker Trailhead Master Plan	https://www.townofeagle.org/Docum
Downtown Assessment (Plan)	https://www.townofeagle.org/Docum
Many other plans!	https://www.townofeagle.org/727/Lo
Eagle River Regional Water Efficiency Plan	https://www.erwsd.org/wp-content/u

[mentCenter/View/16287/Strategic-Plan-?bidId=](#)

[mentCenter/View/16477/Elevate-Eagle-Comprehensive-Plan_with-Appendix_reduced](#)

[mentCenter/View/16334/Eagle-WECP-Final](#)

[mentCenter/View/16173/Haymaker-Trailhead-Campus-Master-Plan---Final?bidId=](#)

[mentCenter/View/16174/Eagle-Community-Assessment-Report-2019?bidId=](#)

[ing-Range-Planning-Projects](#)

[ploads/2018-Regional-Water-Efficiency-Plan.pdf](#)

Last Name	First Name	Contacted by	Date of Last Convo	Notes
Lapin	Merv	Geoff		
Shipp	John	Geoff		
Knapp	Ranch	Geoff		
Gundlach	Clark/Charlie	Geoff		
Frampton	Harry	Geoff		
Schlosser	Scott	Geoff		
Leever	Dan	Geoff		
Resnick	Eric	Geoff		
Kirwood	Jeff	Geoff		
Keane	John	Geoff		
Littman	Andy	Geoff		

Sum

Pledge Amount

0

Business	Contact Name	Email	Phone	Contacted by
Bonfire Brewery				
Sendy Sauce				
Slifer				
East West Partners				

Sum

Date of last convo	Notes	Pledge Amount
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		0
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Palmer Fund // Proposal Evaluation Rubric

		1	2	3
1. Can they pull it off?	Not likely		Maybe	
2. Project management	Weak		Competent	
3. Return on Investment	None	11 years	9 years	
4. Equity	Not at all		Moderate	
5. Net Carbon DRAWDOWN	Small		Medium	
6. TOE Targets	None		Secondary	
7. CAC Targets Included	None		Secondary	

Total x/35

Other Questions

Financial proforma of projects?

Are equity points assigned by who is presenting the project or who the project will serve?

How are we evaluating the accuracy of the estimated drawdown? Can we provide dataset?

ROI might come in percentages over years

Do individuals on steering committee each score a rubric and then aggregate?

What is the threshold for small, medium, and large drawdown?

	4	5
	Very Likely	
	Excellent	
7 years	5 years or less	
	Very	
	Large	
	Primary	
	Primary	

?

Org Type	Organization	Contact	Email	Phone
Utilities	Holy Cross Electric			
Foundation?	Colorado River Fund			

Sum

Contacted by	Date of Last Convo	Notes	Pledge Amount
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0

Donor Type	Amount
Individual	0
Business	0
Gov	
Utilities	
Other	0
Total	0